

# **MOBILIZATION**

**AUTHORITY, POLICY, AND  
PROCEDURES**

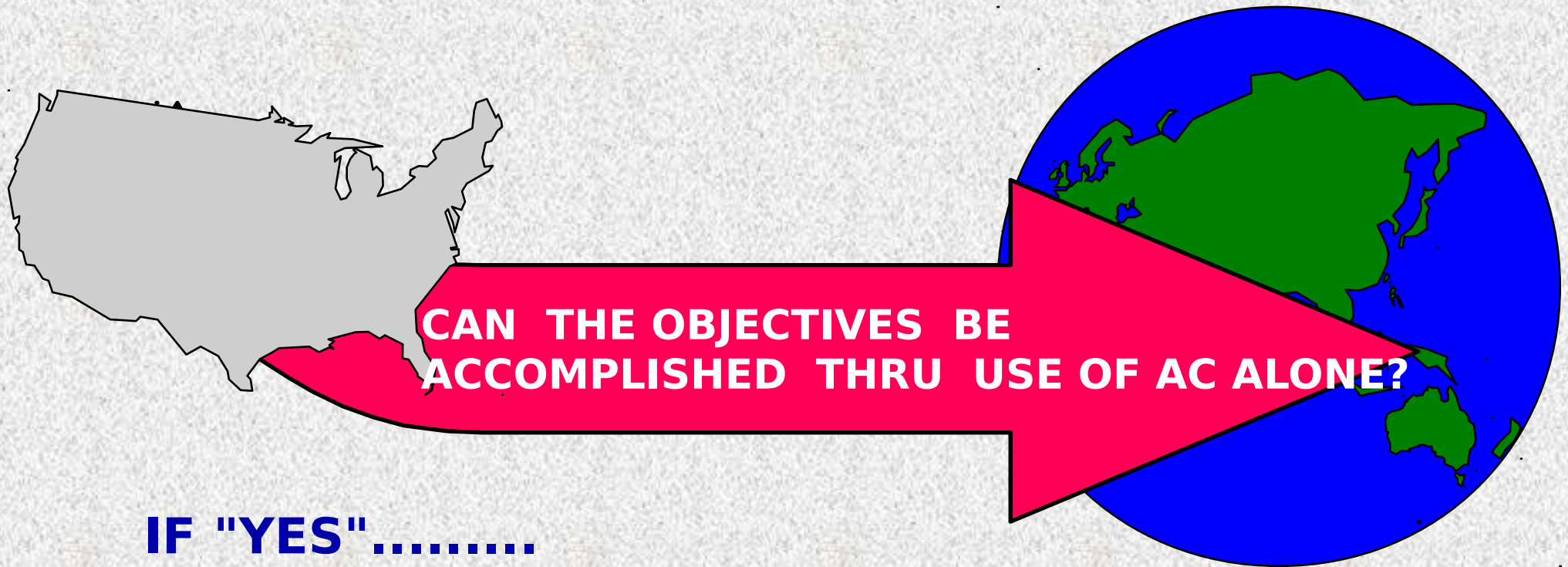


**STRATEGIC  
DEPLOYMENT  
PLANNING  
COURSE**



# **THREAT RESPONSE**

**REQUIRES A DECISION ON THIS QUESTION.....**



***...NO MOBILIZATION IS DICTATED***

# THREAT RESPONSE

**BUT, WHAT IF THE ANSWER IS "NO?"**

**THEN OTHER QUESTIONS MUST BE ASKED.....**

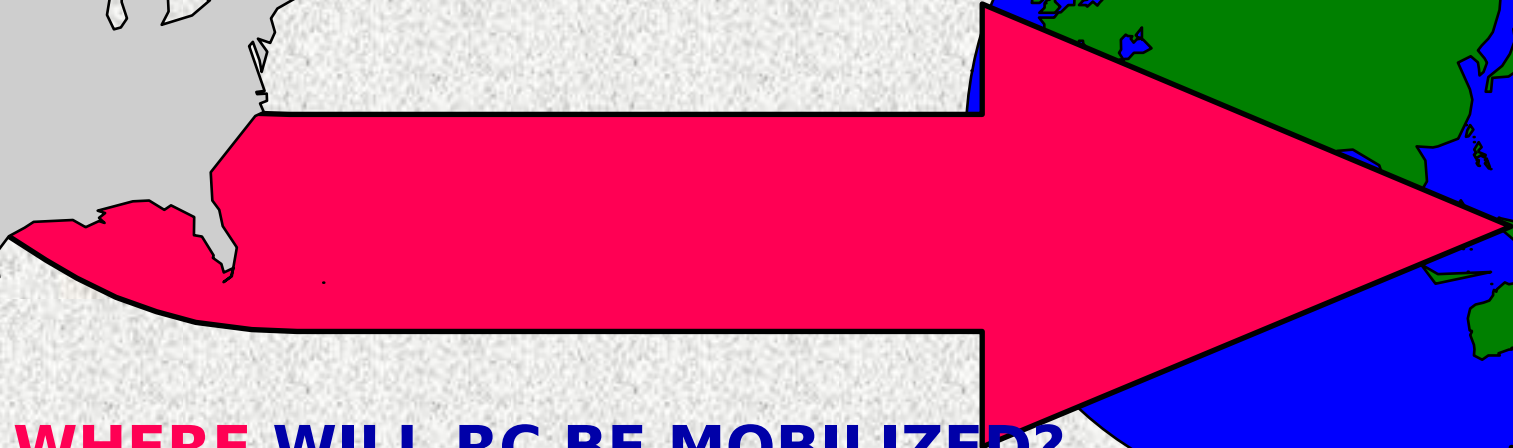
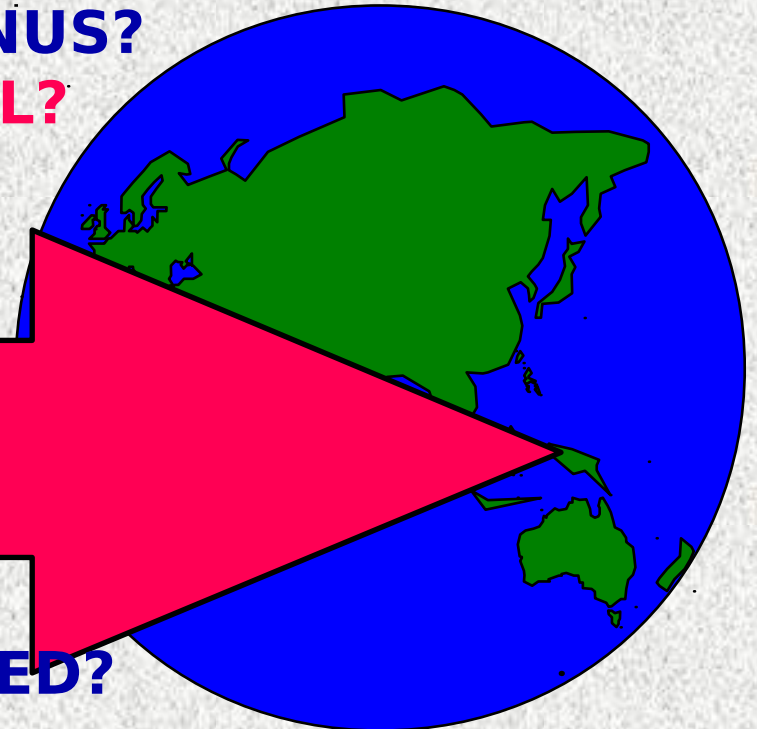
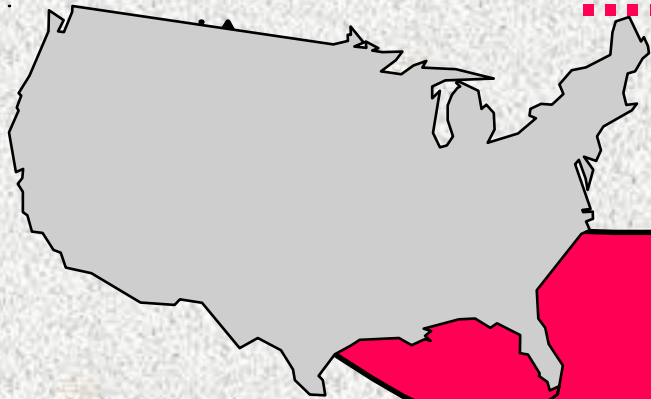
**WHAT FORCE STRUCTURE IS NEEDED IN THEATER?**

**HOW WILL RC PERSONNEL/UNITS BE USED?**

**.....DEPLOYED TO THEATER?**

**.....EMPLOYED IN CONUS?**

**.....USED AS BACKFILL?**



**ALSO...**

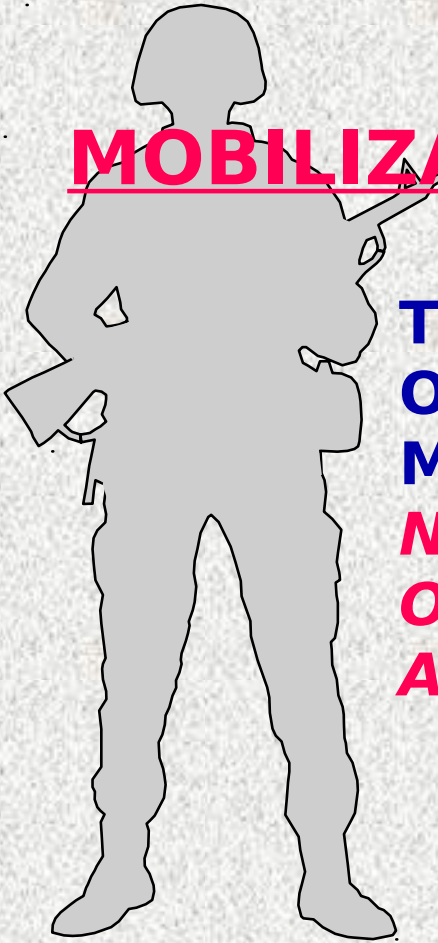
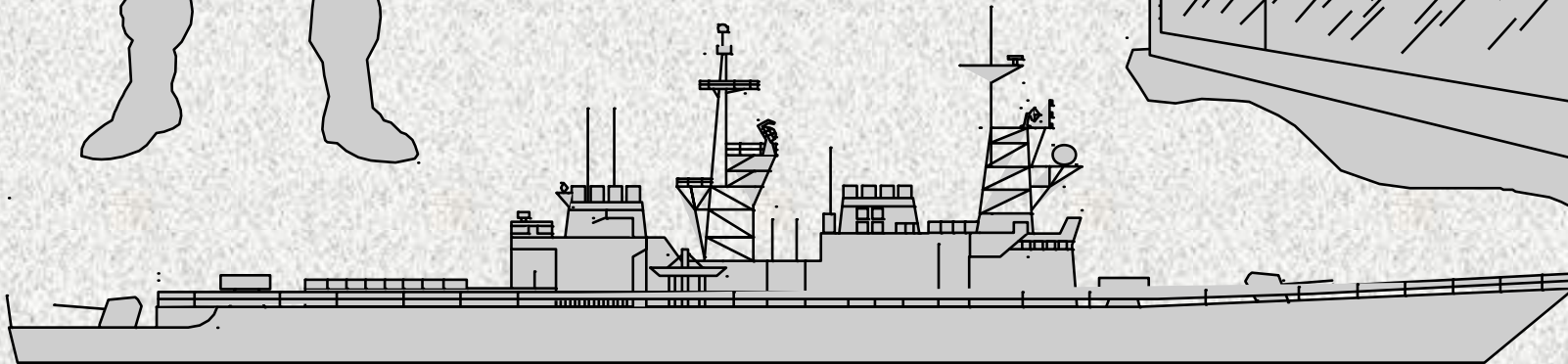
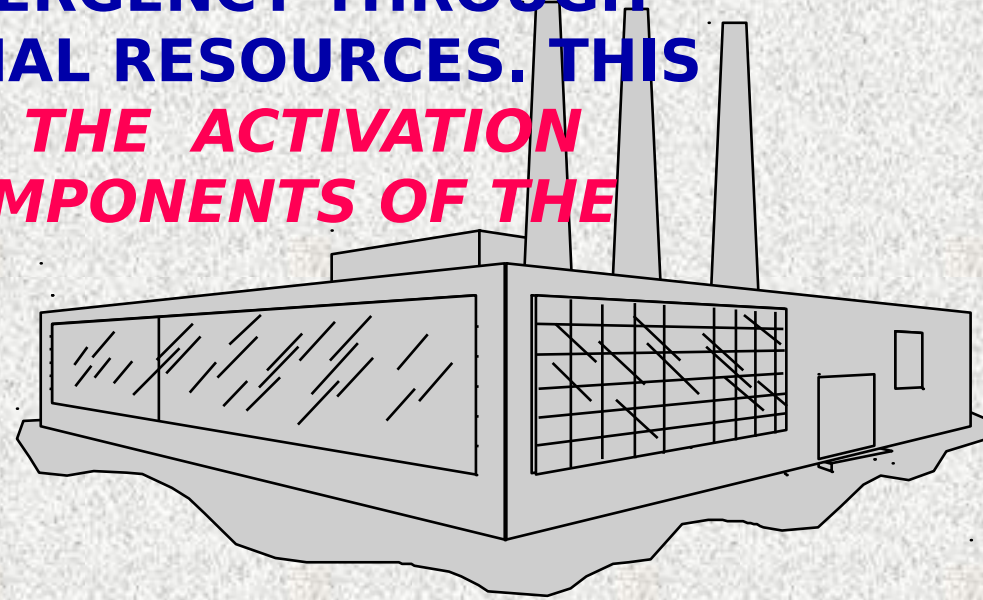
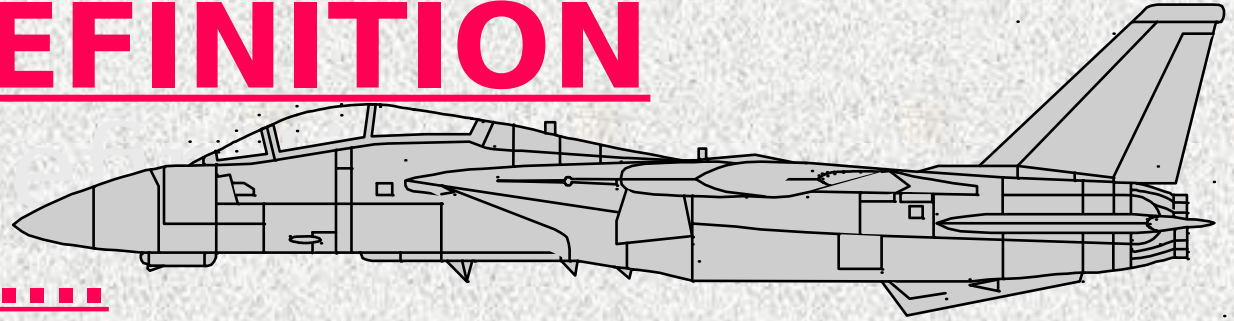
**WHEN AND WHERE WILL RC BE MOBILIZED?**



# DEFINITION

MOBILIZATION IS.....

**THE PROCESS OF PREPARING FOR WAR OR  
OTHER NATIONAL EMERGENCY THROUGH  
MARSHALING NATIONAL RESOURCES. THIS  
*NORMALLY DICTATES THE ACTIVATION  
OF THE RESERVE COMPONENTS OF THE  
ARMED SERVICES.***



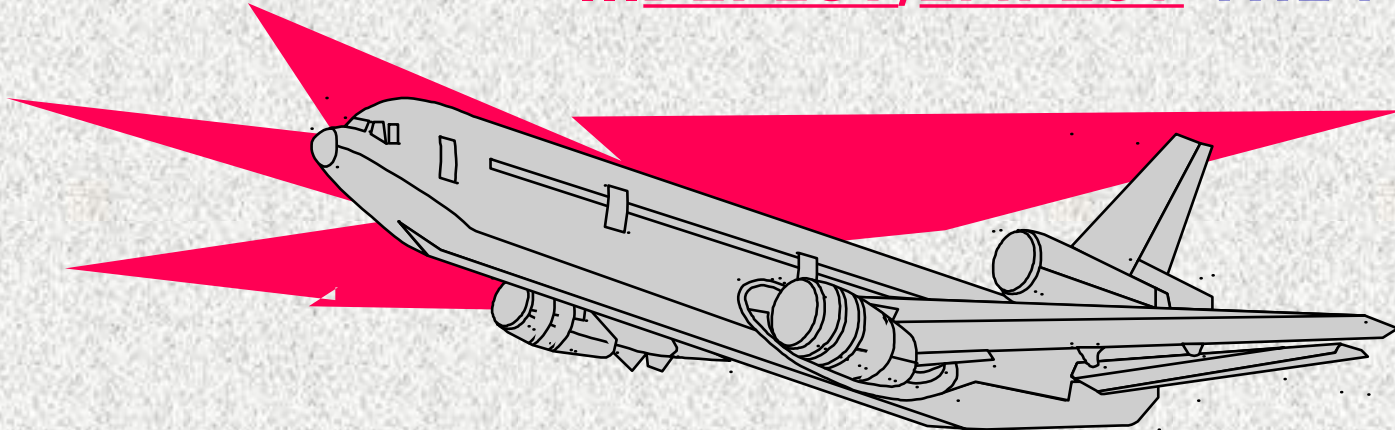
# PROCESS

- DETERMINING THE ASSETS REQUIRED
- COMPARING WITH ASSETS AVAILABLE
- DIFFERENCE MUST COME FROM SOMEWHERE....

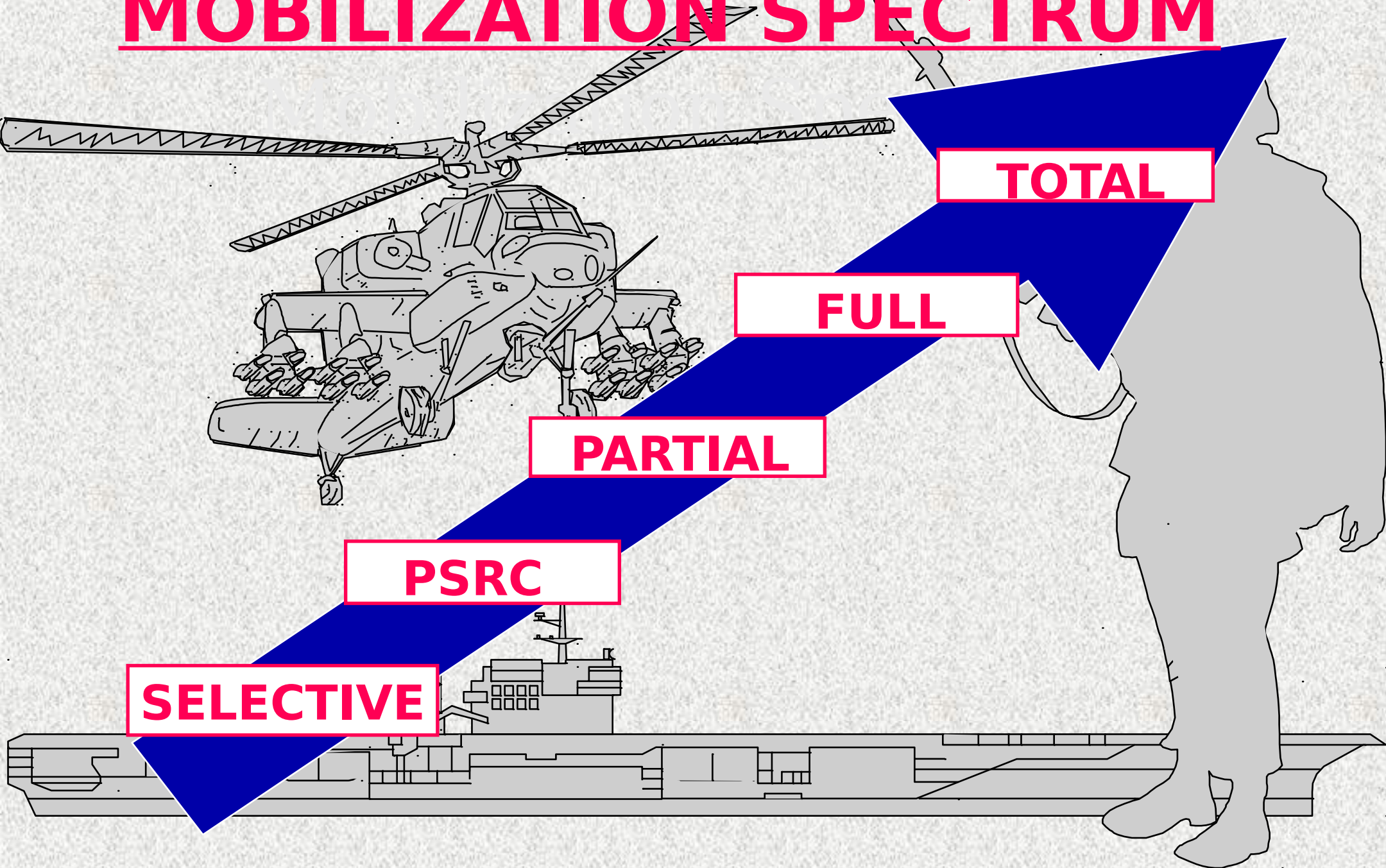
**.....SO WE MUST THEN .....**

**...MOBILIZE THE RESERVE COMPONENT**

**...DEPLOY/EMPLOY THE MOBILIZED F**



# MOBILIZATION SPECTRUM



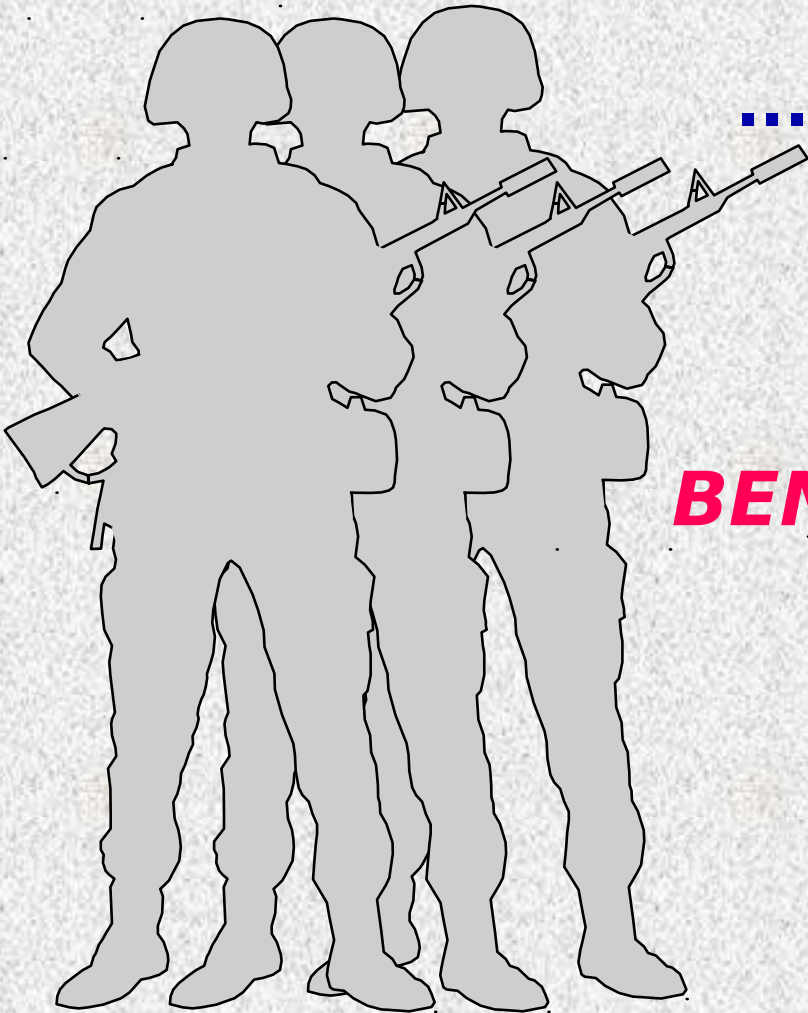


# GMR VALUE

**FACILITATES MOBILIZATION BY ALLOWING**

**FLEXIBILITY IN RESPONDING TO A THREAT.....**

**.....CALIBRATED TO THE SEVERITY  
& AMBIGUITY OF THE CRISIS**



## ***BENEFITS:***

**...ENHANCES DETERRENCE**

**...REDUCES MOB "LEAD-TIME  
IF A CRISIS INTENSIFIES**

# ARMY COMPONENTS

Army Components

**COMPO 1**



**ACTIVE  
ARMY**



**COMPO 2**



**ARNG**



**COMPO 3**



**USAR**



**COMPO 4**



**UNRESOURCED**





# CATEGORIES OF THE ARMY'S RC

The diagram illustrates the categories of the Army's Reserve Component (RC) using a hierarchical structure of three pyramids. The top pyramid is divided into three sections: 'READY RESERVE', 'STANDBY RESERVE', and 'RETIRED RESERVE'. The 'READY RESERVE' section is further divided into 'SELECTED RESERVE' and 'IRR'. The 'SELECTED RESERVE' section is further divided into 'TPU', 'AGR', and 'IMA'. The 'STANDBY RESERVE' and 'RETIRED RESERVE' sections are not further divided. The background features silhouettes of soldiers, a helicopter, and a tank.

**READY  
RESERVE**

**STANDBY  
RESERVE**

**RETIRED  
RESERVE**

**SELECTED  
RESERVE**

**IRR**

**REGULAR**

**NON  
REGULAR**

**TPU**

**AGR**

**IMA**

# **SELECTIVE MOBILIZATION**

## **AUTHORITY:**

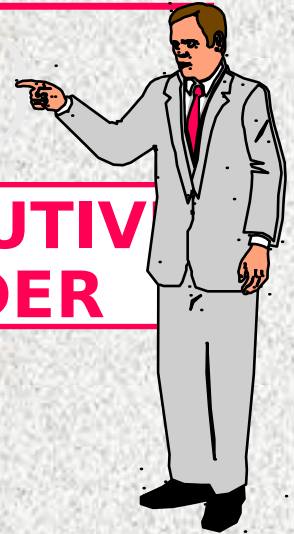
**TITLE 10 USC, SEC 12301, SEC (b), (d)**

**WHO: UNITS AND/OR INDIVIDUALS OF THE SELECTED RESERVE COMPONENTS ORDERED TO ACTIVE DUTY BY PRESIDENTIAL EXECUTIVE ORDER. UNLIMITED NUMBERS & UNLIMITED DURATION**

## **WHY:**

**FOR DOMESTIC OR INTERNAL EMERGENCY, NOT ASSOCIATED WITH AN EXTERNAL THREAT**

# SELECTIVE MOBILIZATION



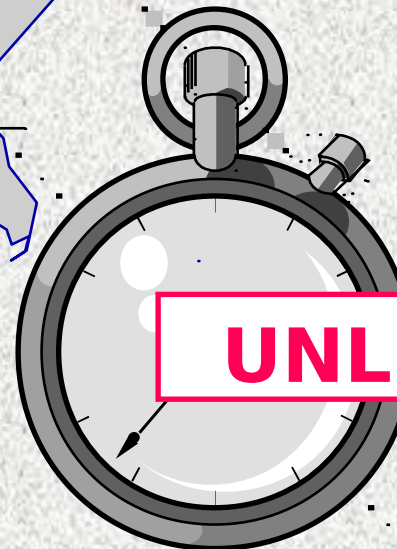
**EXECUTIVE  
ORDER**

**INTERNAL  
DOMESTIC**

**SELECTED RESERVE**

**UNLIMITED NUMBERS**

**UNLIMITED DURATION**





# **PRESIDENTIAL SELECTED RESERVE CALL-UP**

## **AUTHORITY:**

**TITLE 10 USC, SEC 12304**

## **WHO:**

**UNITS AND INDIVIDUALS OF THE SELECTED RESERVE  
ORDERED TO ACTIVE DUTY BY PRESIDENTIAL EXECUTIVE  
ORDER. DECLARATION OF NATIONAL EMERGENCY NOT  
REQUIRED. MAX: 200K OF ALL SERVICES, 270 DAYS**

## **WHY:**

**OPERATIONS FOR EXTERNAL CONTINGENCY. USEFUL  
FOR AMBIGUOUS CONTINGENCY, "PEACE PLUS," OR  
AS "PRECONFLICT" MEASURE**

# PRESIDENTIAL SELECTED RESERVE CALL-UP



**EXECUTIVE  
ORDER**

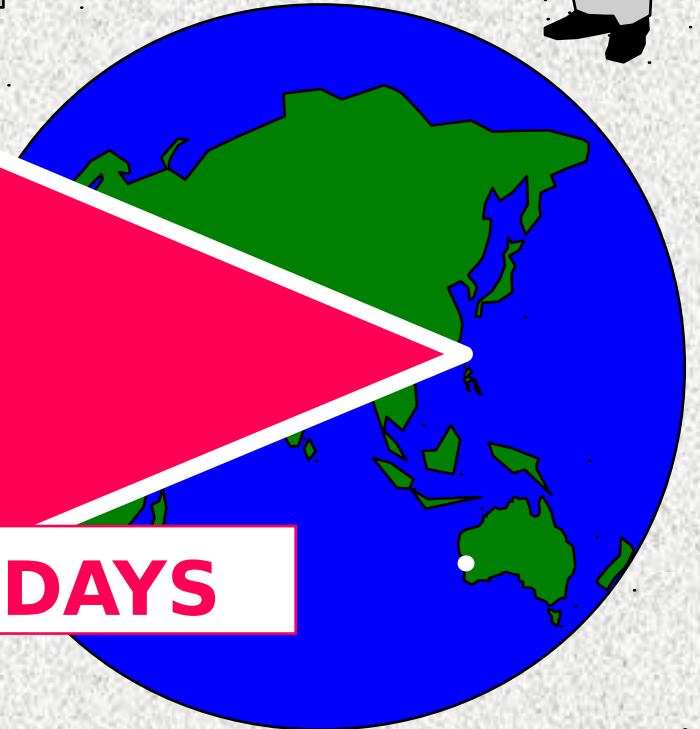
A collage of military-related images including a blue fighter jet, a ship, and silhouettes of soldiers in green uniforms. A large red arrow points from this section towards the globe on the right.

**SELECTED RESERVE**

**200,000/ALL SERVICES**

A detailed illustration of a stopwatch with a grey face and black markings.

**DURATION 270 DAYS**



# **PARTIAL MOBILIZATION**

## **AUTHORITY:**

**TITLE 10 USC, SEC 12302**

## **WHO:**

**UNITS AND/OR INDIVIDUALS OF THE READY RESERVE  
ORDERED TO ACTIVE DUTY BY PRESIDENTIAL OR  
CONGRESSIONAL DECLARATION OF EMERGENCY**

**PRESIDENT..... UP TO 1,000,000 / 24 MO**

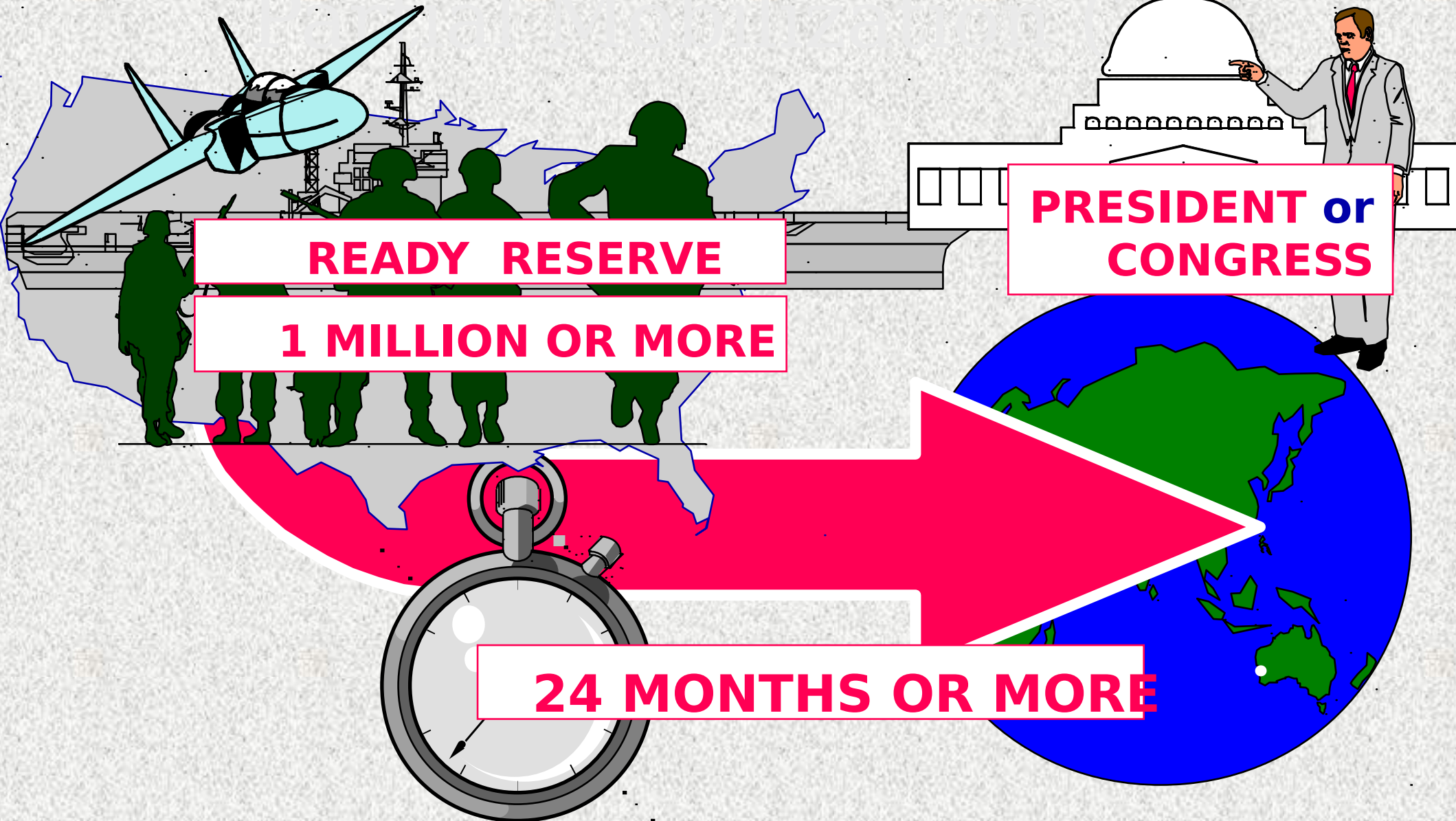
**CONGRESS..... 1,000,000+ / 24 MO**

## **WHY:**

**MAJOR REGIONAL CONFLICT OR EXPANDING LOW/MID  
LEVEL CONTINGENCY OF SUFFICIENT MAGNITUDE TO  
DICTATE A DECLARATION OF NATIONAL EMERGENCY**



# PARTIAL MOBILIZATION



# **MOBILIZATION! A DS/DS CHRONOLOGY**

**2 AUG 90.....IRAQI INVASION OF KUWAIT**

**3 AUG 90.....PRESIDENT DECLARED NATIONAL EMERGENCY**

**7 AUG 90.....C-DAY (DEPLOYMENT BEGAN)**

**22 AUG 90.....EXEC ORDER INVOKING THE PSRC**

**48K TOTAL  
(25K ARMY)**

**13 NOV 90.....PSRC EXTENDED & ADD'L TROOP CALLUP**

**125K TOTAL  
(80K ARMY)**

**1 DEC 90.....EXEC ORDER FOR ADD'L CALLUP**

**188K TOTAL  
(115K ARMY)**

**16 JAN 91.....AIR CAMPAIGN BEGAN**

**18 JAN 91.....EXEC ORDER INVOKING PARTIAL MOBILIZATION**

**360K TOTAL....12 MONTHS  
(220K ARMY)**

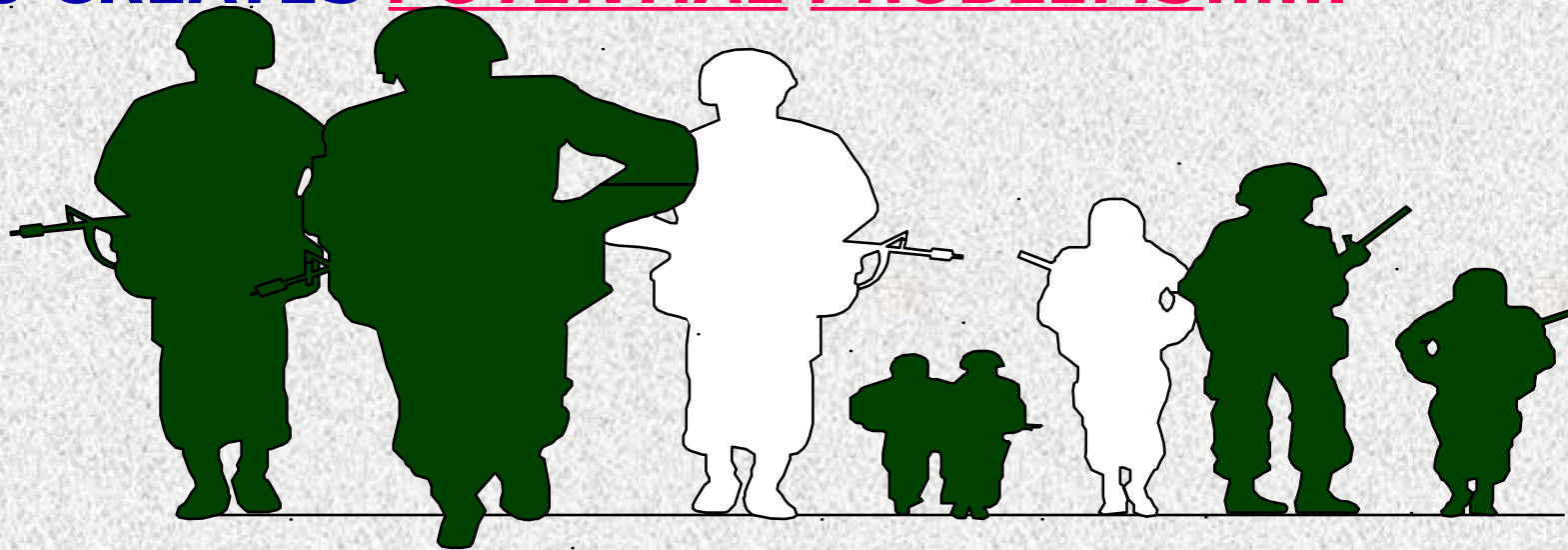
**23 FEB 91.....GROUND CAMPAIGN BEGAN**

**TOTAL: 227,675 CALLED (139,207 ARMY)**

# DERIVATIVE UIC

MOBILIZATION OF ELEMENTS AT LOWER THAN  
“AA” ENTITY ARE OCCURRING MORE FREQUENTLY  
IN SUPPORT OF TASK FORCE REQUIREMENTS.

THIS CREATES *POTENTIAL PROBLEMS.....*



MUST ENSURE THE PROCESS DOESN'T DIMINISH  
EFFECTIVENESS OR .....

***BANKRUPT*** UNITS



# **FULL MOBILIZATION**

## **AUTHORITY:**

**TITLE 10 USC, SEC 12301(a)**

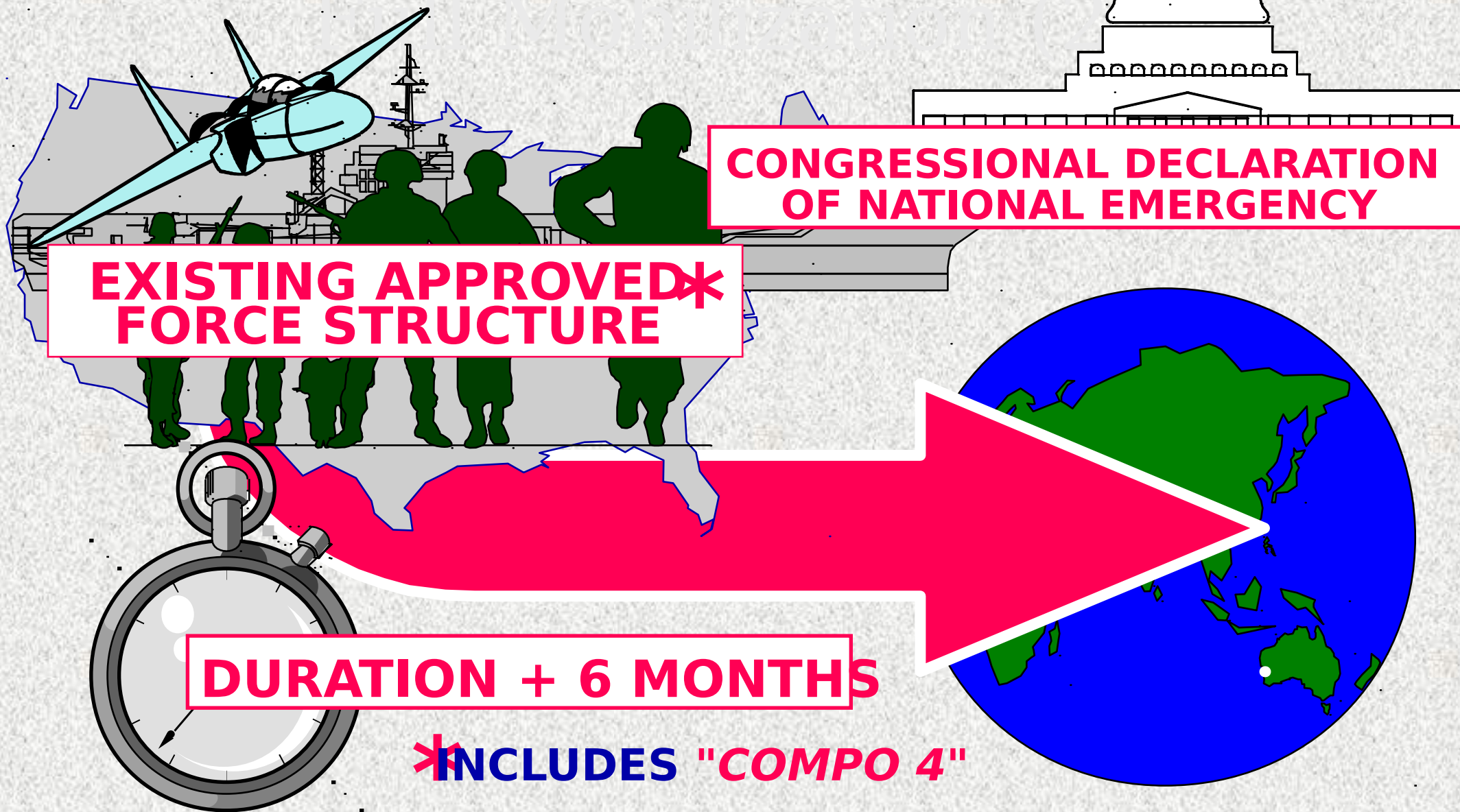
## **WHO:**

**MEMBERS OF THE RESERVE COMPONENTS TO EXPAND TO THE EXISTING FORCE STRUCTURE. ORDERED TO ACTIVE DUTY BY CONGRESSIONAL DECLARATION OF EMERGENCY “FOR THE DURATION PLUS SIX MONTHS”**

## **WHY:**

**GLOBAL CONFLICT INVOLVING MORE THAN ONE MRC & INCLUDING MAJOR WORLD POWERS. DICTATES THE MOBILIZING OF ALL AUTHORIZED UNITS IN STRUCTURE**

# FULL MOBILIZATION



# TOTAL MOBILIZATION

## AUTHORITY:

TITLE 10 USC, SEC 12301(a)

## WHO:

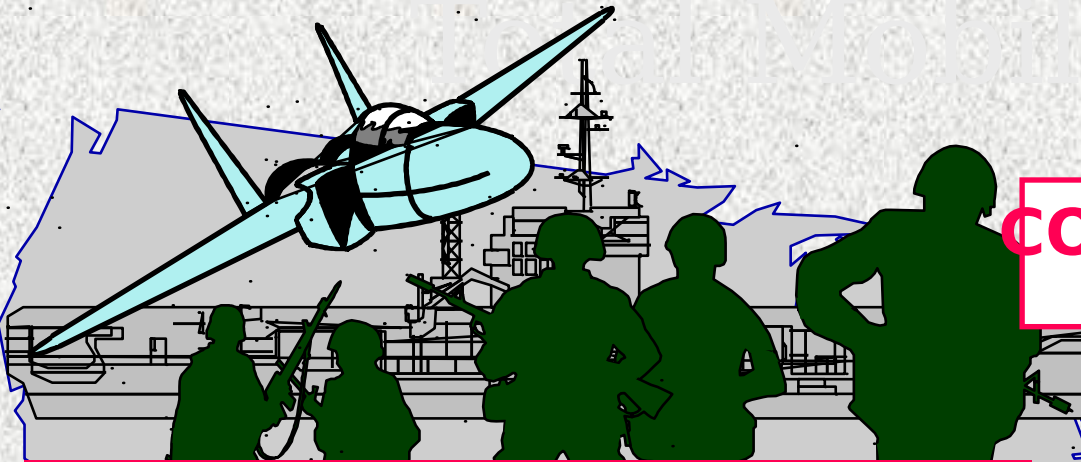
SUFFICIENT PERSONNEL TO EXPAND THE EXISTING FORCE STRUCTURE... A “Y’ALL COME” LEVEL “IN THE NATIONAL INTEREST” AND FOR “AN INDEFINITE PERIOD” ...AND THIS MEANS GOTTA HAVE CONSCRIPTION!

## WHY:

GLOBAL CONFLICT INVOLVING MAJOR WORLD POWERS DICTATES THE CREATION OF ADDITIONAL FORCES AND MOBILIZATION OF ALL RESOURCES TO SUPPORT THE WAR EFFORT... INCLUDING EXPANSION OF THE INDUSTRIAL BASE

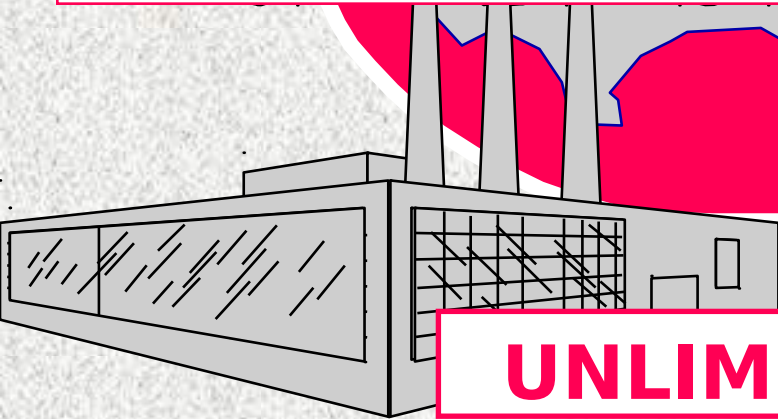


# TOTAL MOBILIZATION

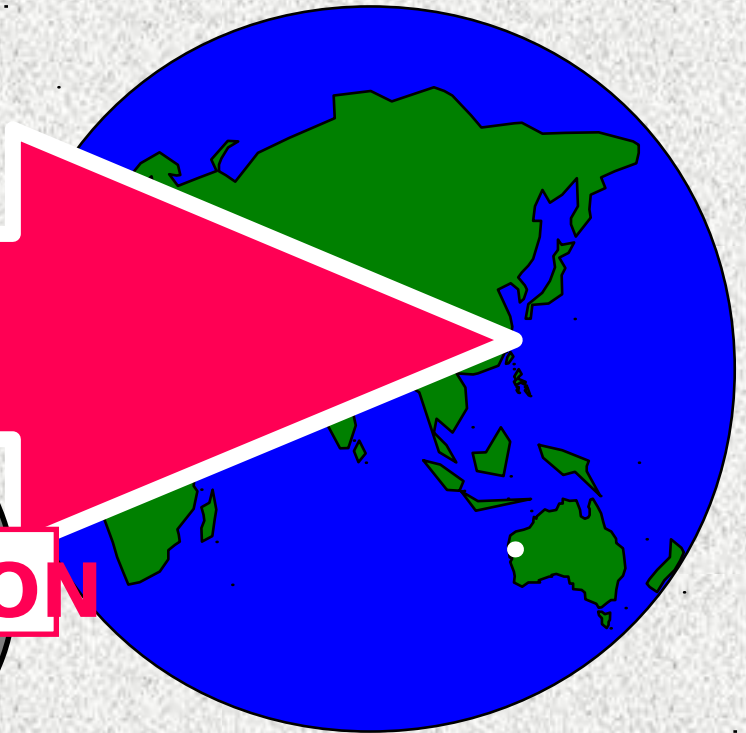
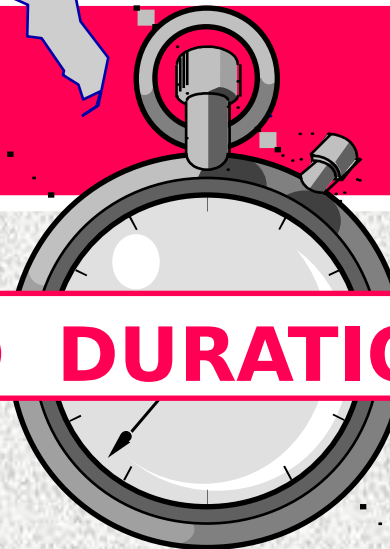


**CONGRESSIONAL DECLARATION  
OF NATIONAL EMERGENCY**

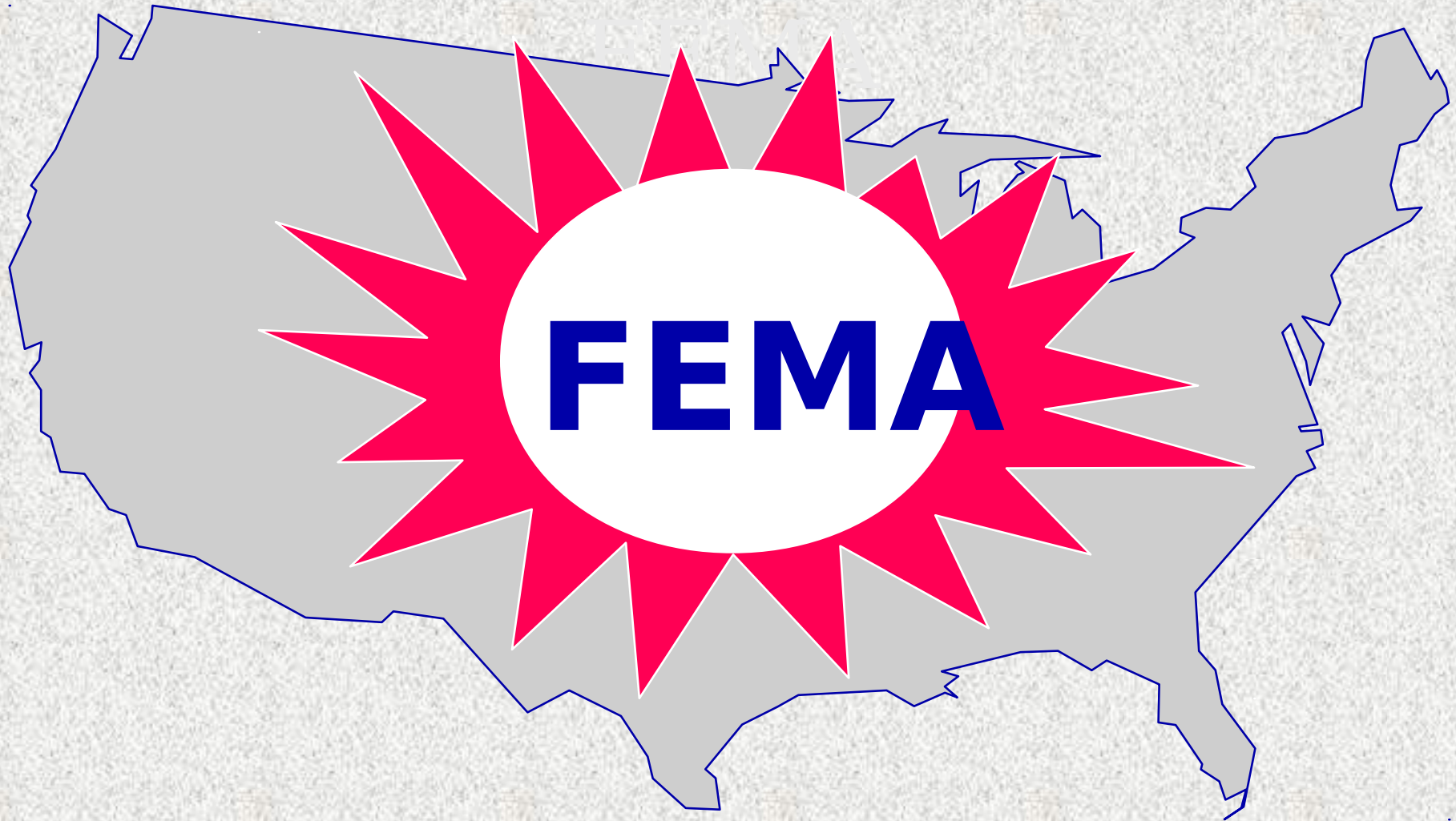
**ACQUIRE RESOURCES  
EXPAND INDUSTRY**



**UNLIMITED DURATION**

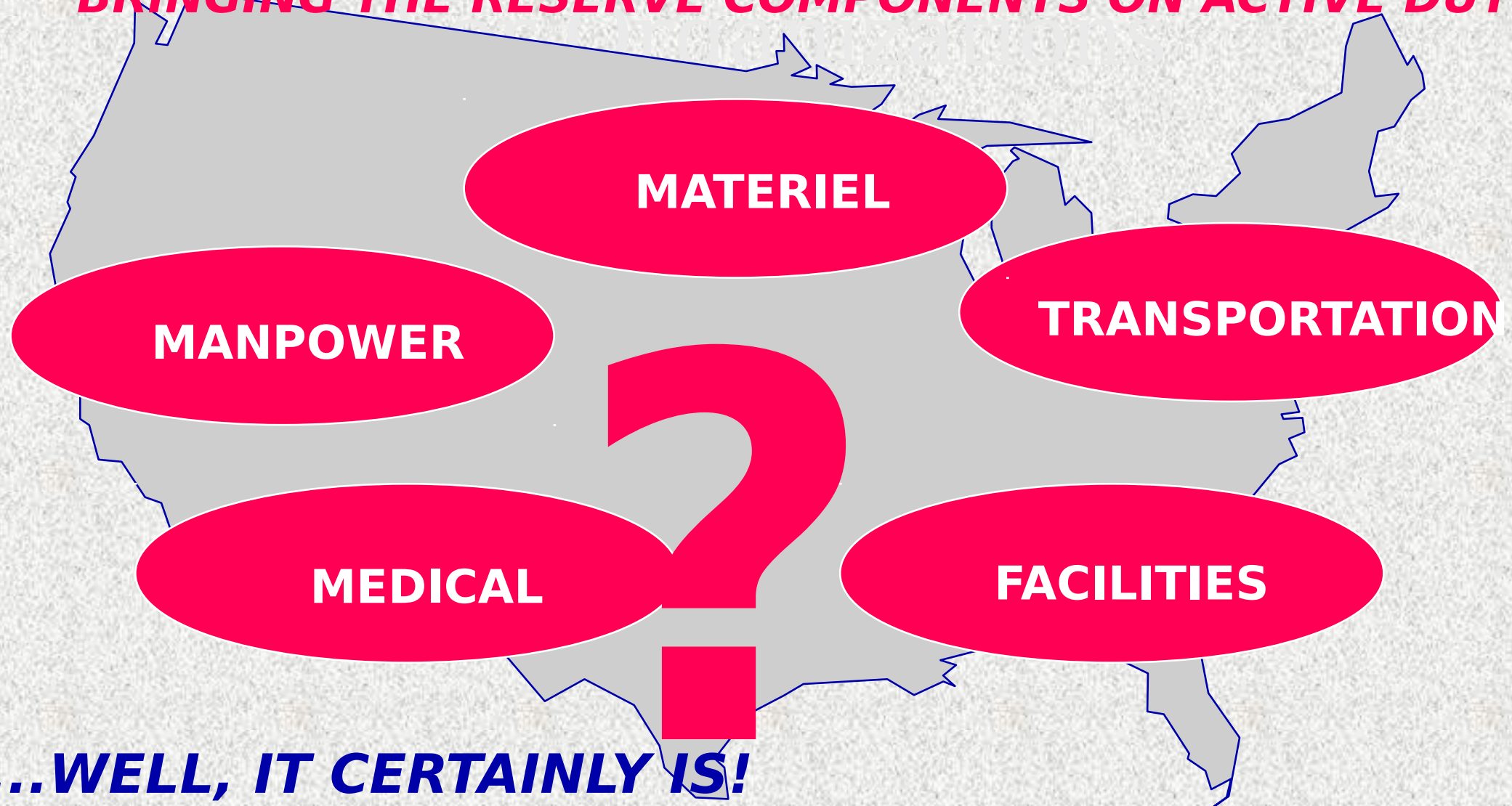


***WHILE WERE AT IT.....LET'S BRING IN.....***



***....AND YOU SAY: "BUT I THOUGHT WE WERE TALKING  
ABOUT MOBILIZING THE RESERVE FORCES?"***

**REMEMBER...I SAID THAT MOBILIZATION WAS *MORE THAN*  
BRINGING THE RESERVE COMPONENTS ON ACTIVE DUTY**



**....WELL, IT CERTAINLY IS!**

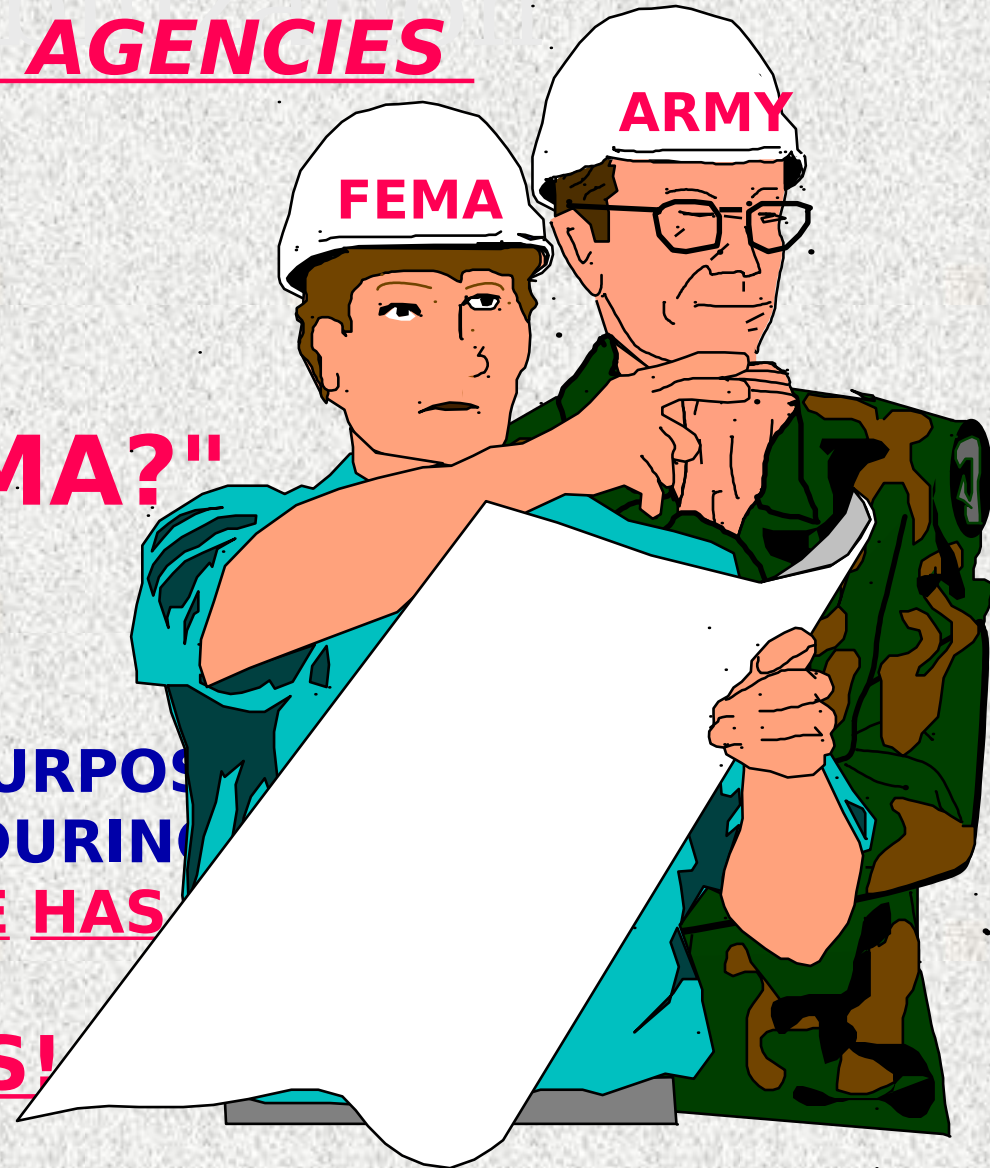
**IT IMPACTS *OTHER ORGANIZATIONS* BEYOND THE MILITARY**



**THE AMERICAN MILITARY CANNOT MOBILIZE & DEPLOY WITHOUT SUPPORT PROVIDED BY OTHER GOVERNMENTAL AGENCIES & THE PRIVATE SECTOR**

**SO? WHAT DOES THIS HAVE TO DO WITH "FEMA?"**

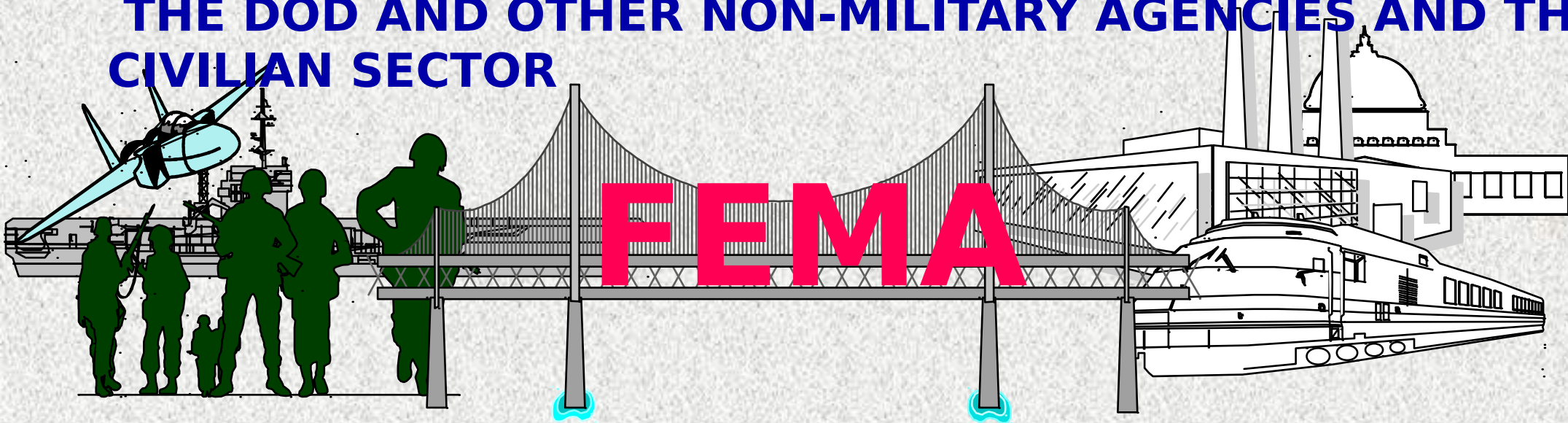
**ALTHOUGH FORMED FOR THE PURPOSE OF COORDINATING AGENCIES DURING NATURAL DISASTERS, ITS ROLE HAS EXPANDED TO INCLUDE MILITARY MOBILIZATIONS!**



# FEMA'S MISSION

TO PROTECT THE PEOPLE OF THE UNITED STATES DURING  
NATURAL DISASTERS & *TO FACILITATE MOBILIZATIONS  
DURING TIMES OF WAR.*

TO DO THIS, FEMA COORDINATES THE ACTIONS BETWEEN  
THE DOD AND OTHER NON-MILITARY AGENCIES AND THE  
CIVILIAN SECTOR



APPROXIMATELY 50 FEDERAL DEPARTMENTS AND AGENCIES  
HAVE MOBILIZATION AND DEPLOYMENT RESPONSIBILITIES

ARMY MOBILIZATION

**STRATEGIC DEPLOYMENT PLANNING COURSE**



# **ARMY MOBILIZATION DOCTRINE**



# CURRENT STRATEGY

TRANSFORMED FROM FORWARD DEPLOYED ARMY.....

TO A.....POWER PROJECTION.....TOTAL FORCE

POWER PROJECTION DEPENDS ON.....

EFFECTIVE.....MOBILIZATION & DEPLOYMENT

POSTCONFLICT OPERATIONS WILL.....

INFLUENCE.....REDEPLOYMENT & DEMOB

# NATIONAL DEFENSE STRATEGY

**\* STRATEGIC DETERRENCE & DEFENSE**

**\* FORWARD PRESENCE**

**\* CRISIS RESPONSE**

**\* RECONSTITUTION**



# UNCERTAINTY

**DIFFICULT TO PREDICT  
CONTINGENCIES**

**SHIFT IN FOCUS.....  
TO ADAPTIVE REGIONAL  
PLANNING**

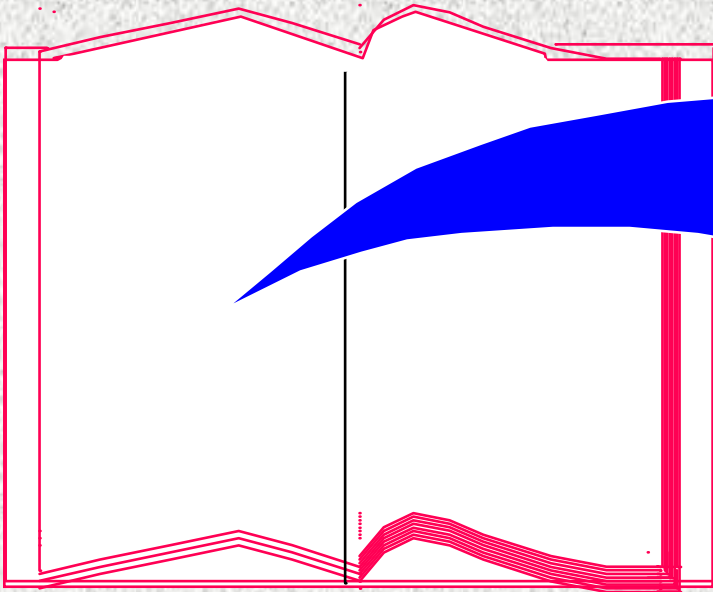
**"COME-AS-YOU-ARE"  
CRISIS RESPONSE**

**MUST REDEPLOY AND DEMOBILIZE IN  
A STATE OF READINESS.... SO THAT CAN  
DO IT ALL OVER AGAIN IN RESPONSE  
TO ANOTHER CRISIS**





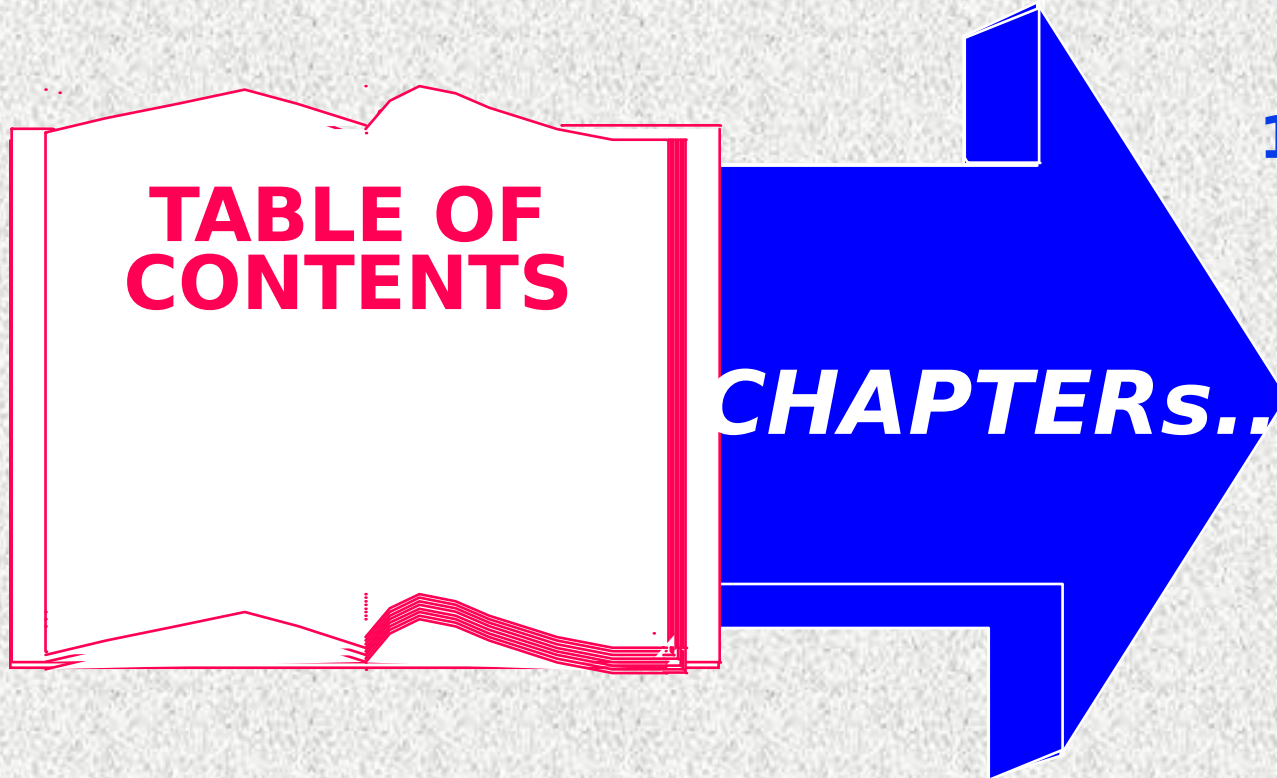
# FM 100-17



**\* DOCTRINE FOR PLANNING & EXECUTING "MDRD"**

**\* DESCRIBES PROCESS BY WHICH ARMY  
ELEMENTS ARE MOBILIZED & DEPLOYED**

# FM 100-17



**1. FACING THE FUTURE**

**2. COMMAND  
ORGANIZATIONS &  
PLANNING SYSTEMS**

**3. MOBILIZATION**

**4. DEPLOYMENT**

**5. REDEPLOYMENT**

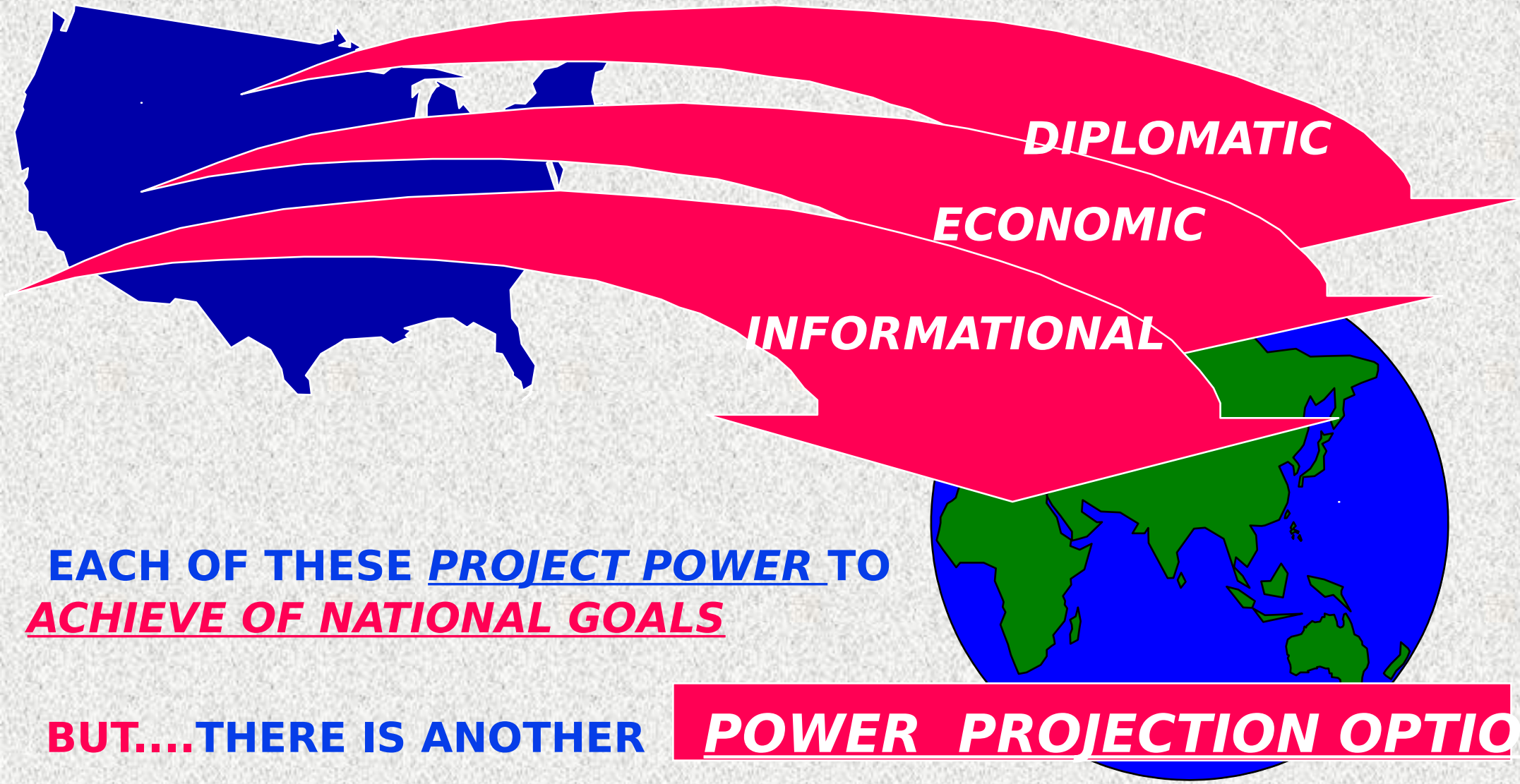
**6. DEMOBILIZATION**



***IN ADDITION, APPENDICES ADDRESS JOINT PLANNING,  
MOVEMENTS, ADP PROGRAMS, AND ORGANIZATIONS***

# POWER PROJECTION

Power Projection



EACH OF THESE PROJECT POWER TO  
ACHIEVE OF NATIONAL GOALS

BUT....THERE IS ANOTHER

POWER PROJECTION OPTION



# FORCE PROJECTION!

Force Projection



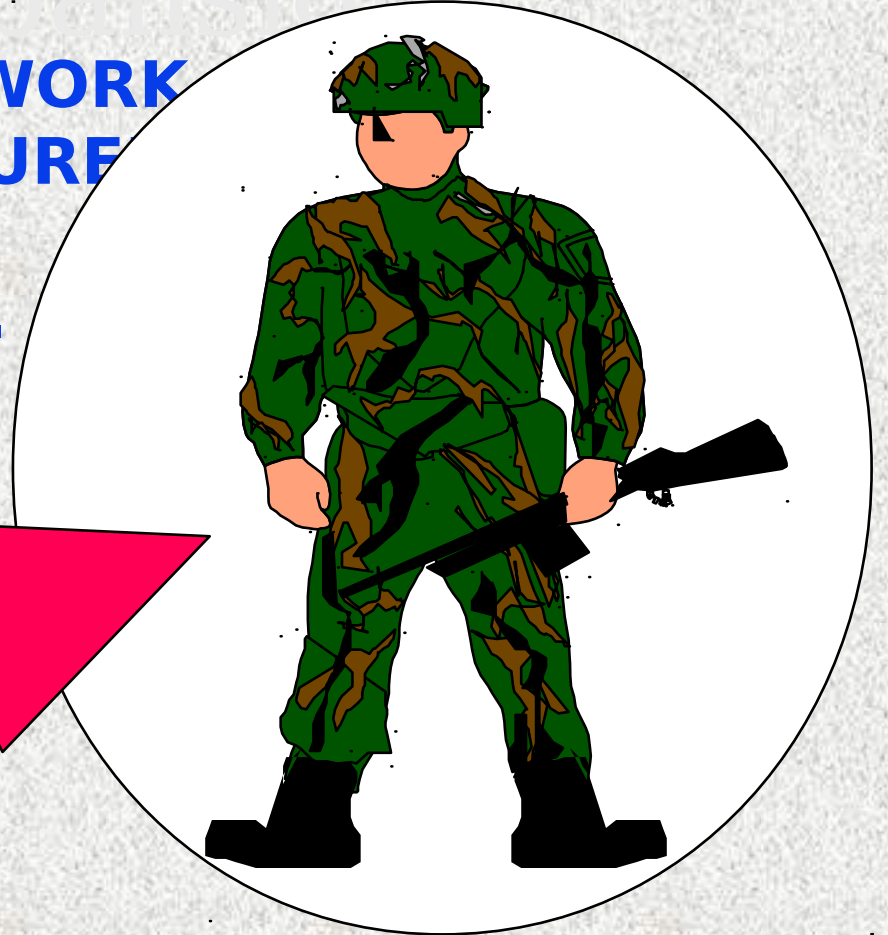
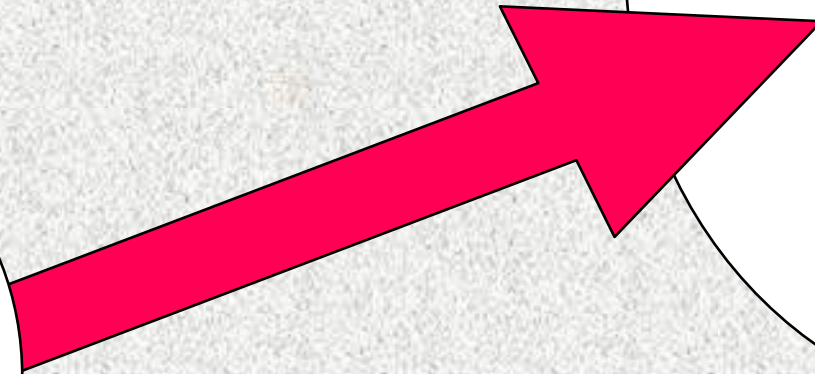
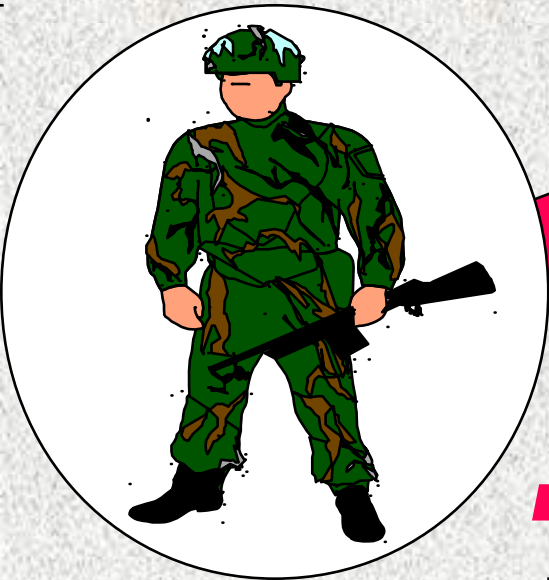
THE MILITARY OPTION OF  
POWER PROJECTION



THE MILITARY CRISIS RESPONSE OPTION.....  
WHEN ALL OTHER OPTIONS HAVE FAILED

# FORCE EXPANSION

IF FORCE PROJECTION IS TO WORK  
THE FORCE MUST BE CONFIGURED  
& HAVE THE CAPABILITY TO  
EXPAND.....



**.....RAPIDLY!**

# MOBILIZATION PHASES

IN CHAPTER 3 OF 100-17 THE MOBILIZATION PHASES ARE EXPLAINED...

**I - PLANNING**

**II - ALERT**

**III - HOME STATION**

**IV - MOBILIZATION STATION**

**V - PORT OF EMBARKATION**



# **PHASE I.....PLANNING**

**\* MOBILIZATION  
PLANNING**

**\* MOBILIZATION  
TRAINING**

**\* MOBEX**



**287th ORD**  
**MESS KIT REPAIR (HEAVY)**  
**BN**

# **PHASE II.....ALERT**



**\*ALERT UNIT MEMBER**

**\*PROCESS PERSONNEL**

**\*PREPARE TO MOVE**

**\*COORDINATE WITH  
“SI” & MOB STATION**

# **PHASE III.....HOME STATION**

Phase III



**MOBILIZE!**

**287th ORD**  
**MESS KIT REPAIR (HEAVY)**  
**BN**

**\*INVENTORY PROPERTY**

**\*SI ASSISTANCE**

**\*MOVE ADVANCE PARTY**

**\*EXECUTE MOVEMENT  
PLANS**

**\*CONVOY MAIN BODY**



**FIGHTIN**  
**,**  
**287th....**  
**..**

**COME**  
**ON**  
**DOWN!**

**POST HQ**  
**CAMP SWAMPY, VA**

# **DURING PHASE IV...**

**THE INSTALLATION ASSISTS  
THE UNIT COMMANDER.....**

- \*ACCESS RC PERSONNEL**
- \*MISSION ESSENTIAL  
TRAINING**
- \*CROSSLEVEL EQUIPMENT  
& PERSONNEL**
- \*UPDATE USR, DEL, etc..**
- \*VALIDATE MISSION READY**
- \*REPORT READY TO MOVE**

**REMEMBER: INSTALLATION CG ACTUALLY VALIDATES FOR FORSCOM**

# **DURING PHASE V.....**

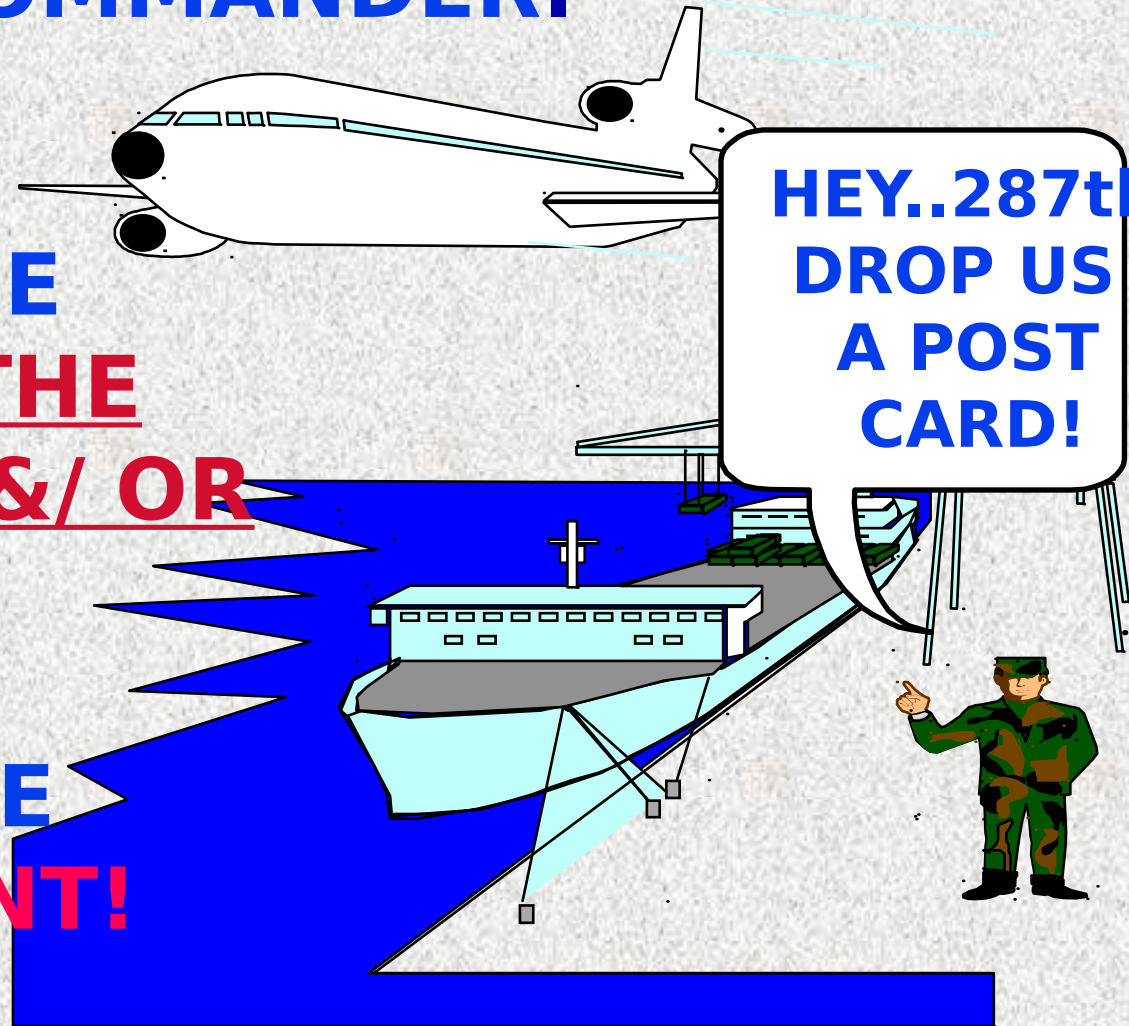
**THE INSTALLATION CONTINUES TO ASSIST THE UNIT COMMANDER.**

**HOWEVER, NOW THE EFFORT IS TO GET THE UNIT TO THE SPOE &/ OR APOE. BY.....**

**\*CONVOY**

**\*COMMERCIAL MOVE**

**...DEPLOYMENT!**



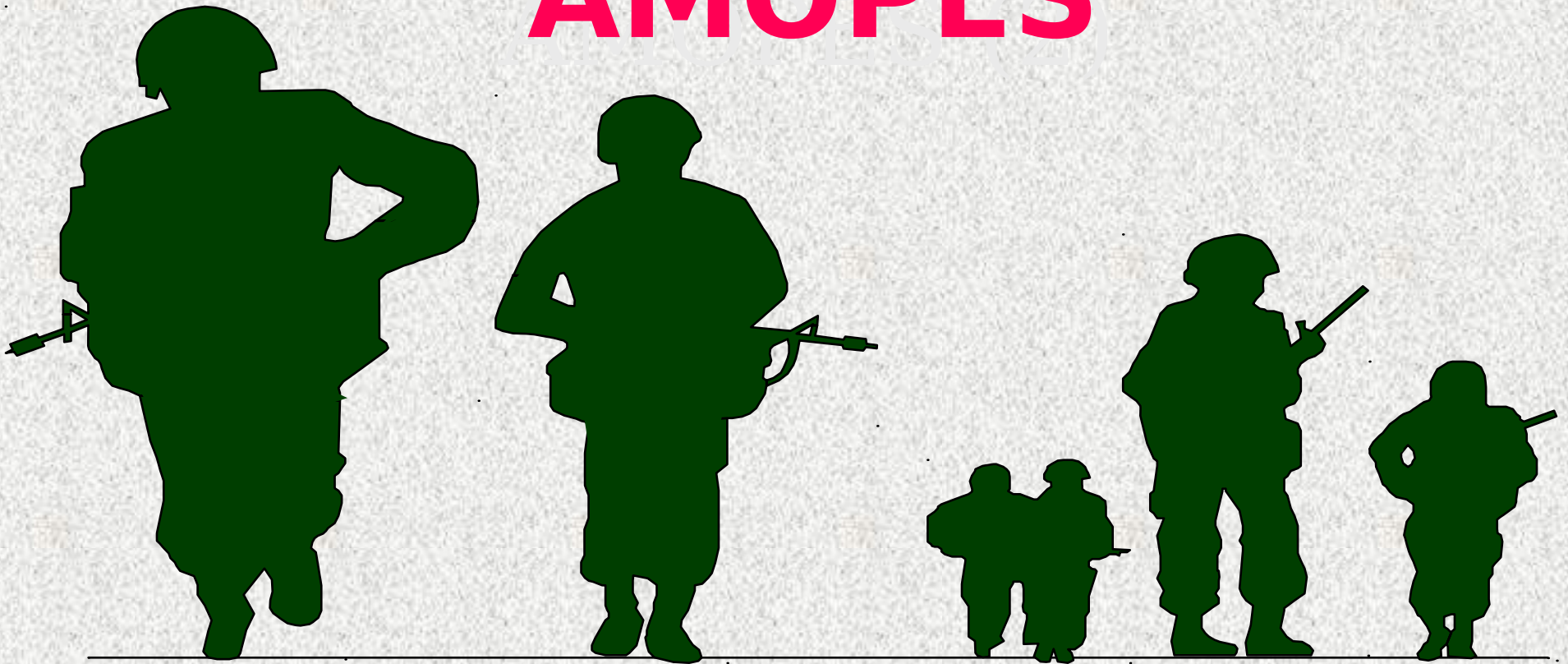
**FOR ARMY MOBILIZATION PLANNING, THAT  
DOCUMENT IS .....AMOPES!**

**ARMY  
MOBILIZATION &  
OPERATIONS  
PLANNING &  
EXECUTION  
SYSTEM**





# AMOPES



.....ESTABLISHES THE PROCEDURES TO EXPAND  
THE FORCE IN ORDER TO MEET THE REQUIREMENTS OF THE  
.....UNIFIED COMMANDS

# **AMOPES**

***“EVERYTHING YOU  
WANTED TO KNOW  
ABOUT***

## **MOBILIZATION**

***BUT WERE AFRAID  
TO ASK!”***

**BASE  
DOCUMENT**

**MISSION FOCUS  
AND COMMAND  
RESPONSIBILITIES**

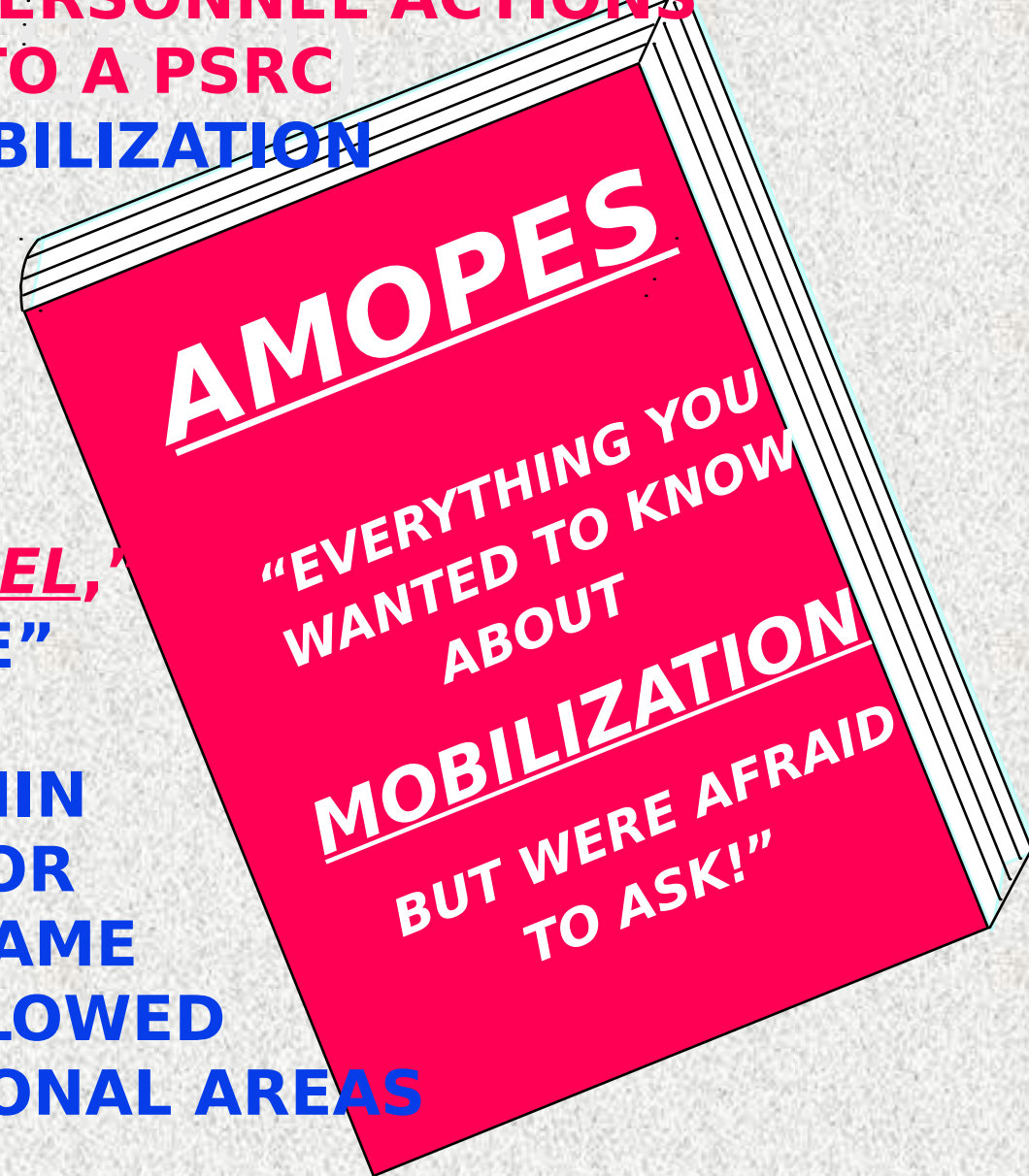
**ANNEXES  
&  
APPENDICES**

**FUNCTIONAL POLICY  
& GUIDANCE  
APPLICABLE TO..  
EACH LEVEL OF  
MOBILIZATION**

FOR EXAMPLE, IF INFORMATION IS  
NEEDED ON **PERSONNEL ACTIONS**  
**APPLICABLE TO A PSRC**  
**LEVEL OF MOBILIZATION**



THE FUNCTIONAL  
AREA IS "PERSONNEL,"  
FOUND IN ANNEX "E"  
AND THE LEVEL OF  
MOBILIZATION WITHIN  
ANNEX E WILL BE FOR  
THE PSRC..... THE SAME  
PROCEDURE IS FOLLOWED  
FOR OTHER FUNCTIONAL AREAS





# PRECONFLICT ACTIONS

Pre Conflict Actions

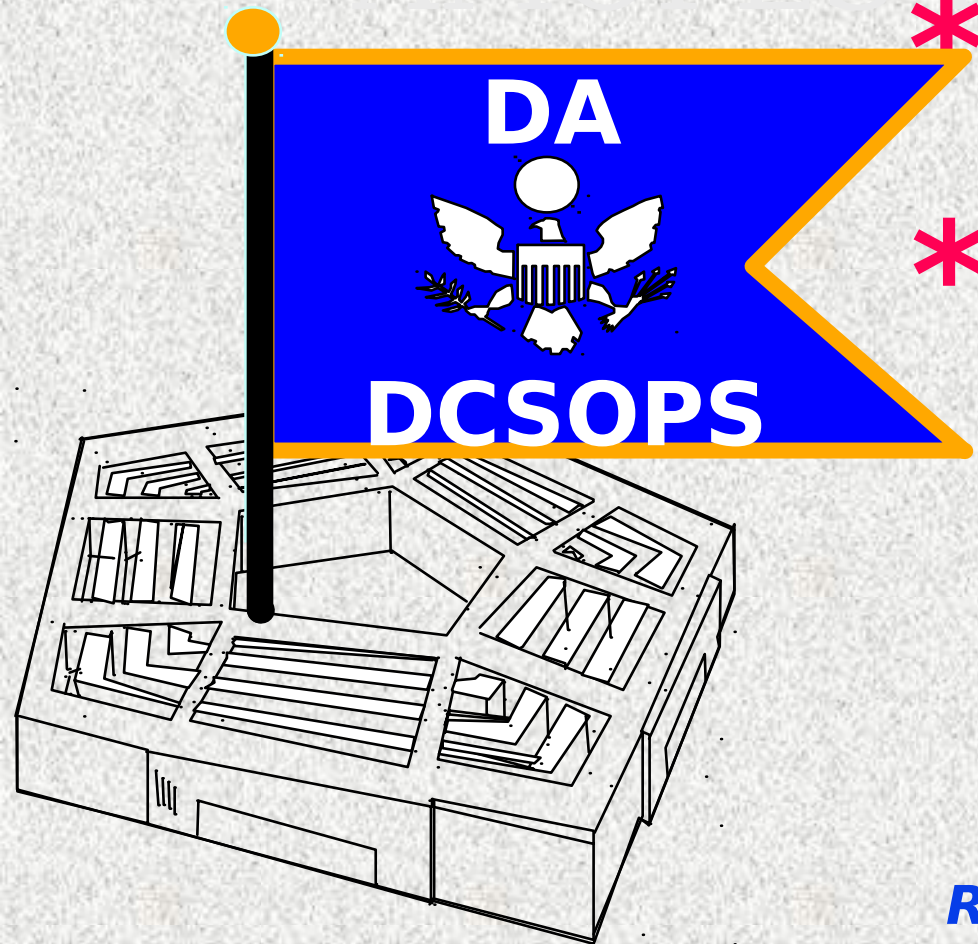


**AMOPES DICTATES...**

***... THE PREPARATION OF***  
***MOBILIZATION PLANS***

**.. THIS CREATES FRAMEWORK WITHIN WHICH THE ARMY  
HAS THE ABILITY TO MOBILIZE THE RESERVE COMPONENTS**

# AMOPES DICTATED ROLES



\* **PROPONENT FOR POLICY, PLAN  
& DOCTRINE FOR MOBILIZATION**

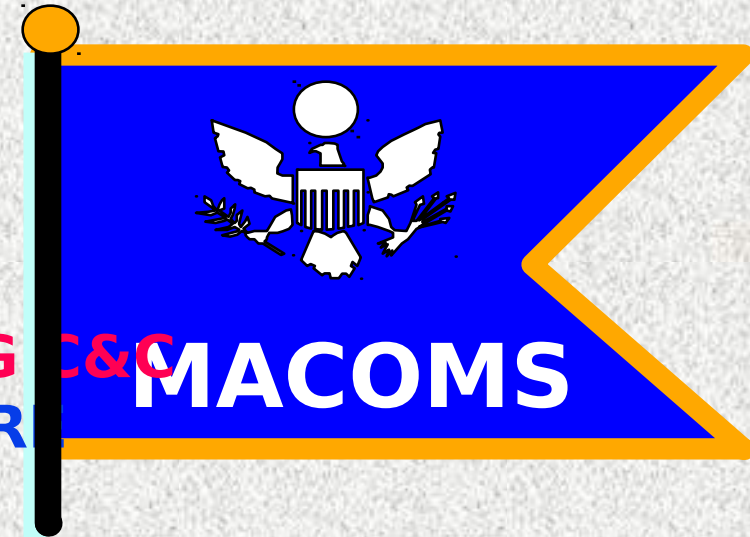
\* **JOINTLY...  
WITH FORSCOM & CINCs...  
ESTABLISHES **VALIDATION**  
**STANDARDS FOR MOST**  
**UNITS****

**REALIZE ALSO, DCSOPS DEVELOPS  
PRIORITIES FOR RC UTILIZATION**

# AMOPES DICTATED ROLES

✓  
**PREPARE MOBILIZATION PLANS  
AND EXECUTE MDRD**

✓  
.....AND THIS MEANS **ASSUMING C&C**  
**OF MOBILIZED UNITS WHEN THEY ARE**  
**ASSIGNED & ATTACHED**



**ALSO, IF A NEED FOR POST - MOB UNIT SUPPORT IS  
DETERMINED, THE MACOM MUST SUBMIT REQUESTS**

**..TO FORSCOM FOR CONUS MACOMs**

**..TO DA DCSOPS FOR OCONUS MACOMs**



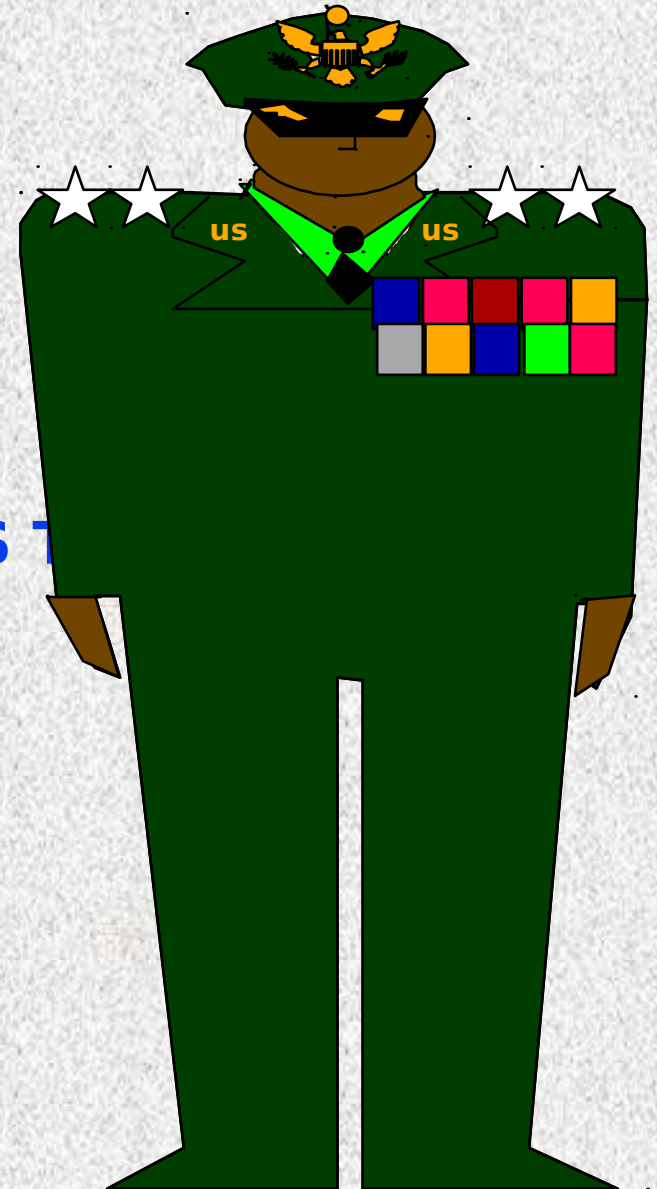
# AMOPES DICTATED ROLES

## IN THE CINCDOM, THE "SUPPORTED" *ARMY* *COMPONENT* *COMMANDERS.....*

PROVIDE AUGMENTATION &  
REINFORCEMENT REQUIREMENTS TO  
.....FORSCOM  
.....USASOC

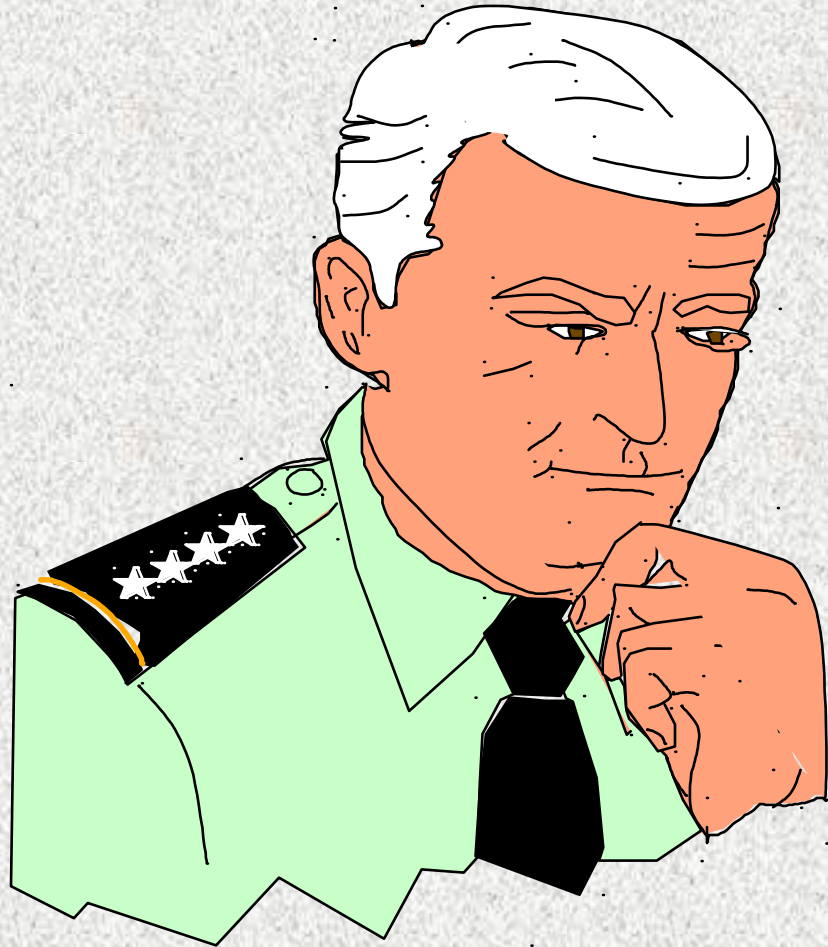
PREPARE "SHELF" REQUISITIONS

IDENTIFY EQUIPMENT/MATERIAL  
SHORTFALL



# AMOPES DICTATED ROLES

## FORSCOM OBLIGATIONS.....



\* PROVIDING DEPLOYABLE FORCES

\* SELECTING CS/CSS UNITS FOR  
OPLANS

\* ESTABLISHING MS REQUIREMENTS  
AND APPROVING MOB PLANS FOR  
ALL MS IN CONUS

\* MAINTAINING WARTRACE  
ALIGNMENTS

REALLY, DA HAS TAPPED FORSCOM  
AS ITS *EXECUTING AGENT* FOR  
MOBILIZATION

**SO, FORSCOM OBLIGATIONS HAVE THIS  
BOTTOM LINE....**

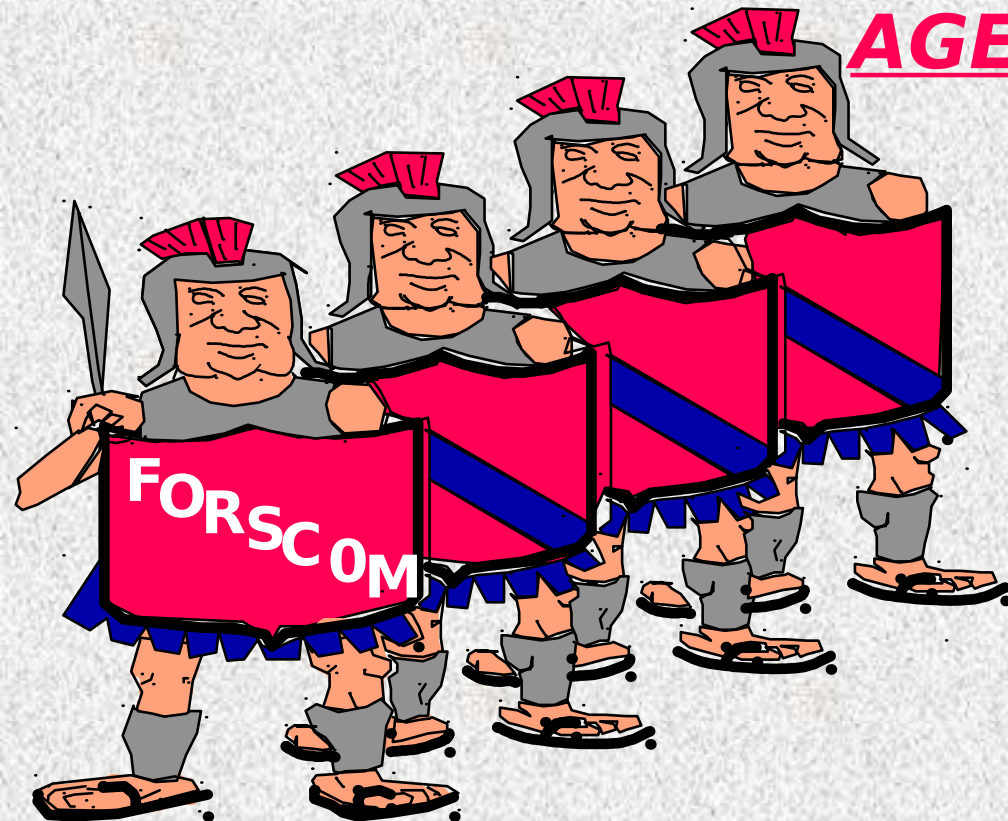
**“FORSCOM IS THE DA EXECUTIVE  
AGENT FOR CONUS FORCE**

**...MOBILIZATION**

**...DEPLOYMENT**

**...AND DEMOBILIZATION**

**PLANNING AND EXECUTION**





# EXECUTING AGENT ROLE

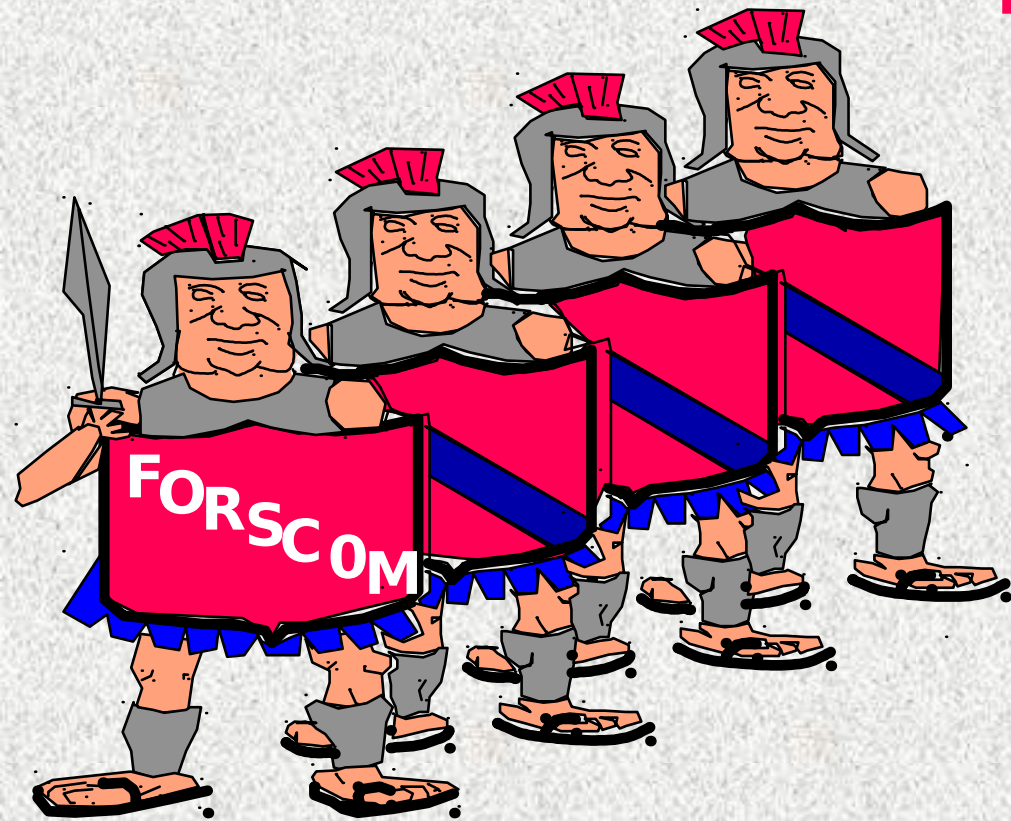
TO ACCOMPLISH THIS ROLE...*THERE IS A DOCUMENT*

"FORMDEPS" ...

**FORSCOM**  
**MOBILIZATION AND**  
**DEPLOYMENT**  
**PLANNING**  
**SYSTEM**

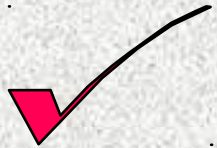
**DIRECTIVE FOR CONUS MACOMs**  
**AND IS**  
**A GUIDE FOR OCONUS**  
**MACOMs**

.....IT IMPLEMENTS THE PROVISIONS OF AMOPES



# OTHER ISSUES

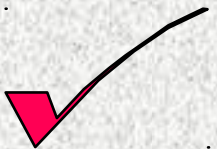
WHILE WE'RE AT IT...LET'S LOOK AT **OTHER AMOPES ISSUES:**



**ONLY DA** MAY APPROVE DEGRADING THE READINESS  
OF FOLLOW-ON FORCES TO FIX EARLY DEPLOYERS



**MEDCOM, USASOC, & TRADOC** TRAIN...AS NEEDED



**DCSPER/ARPERCEN** MOBILIZES INDIVIDUALS  
(IMAs, VOLUNTEERS, RETIREES, AND IRRs)

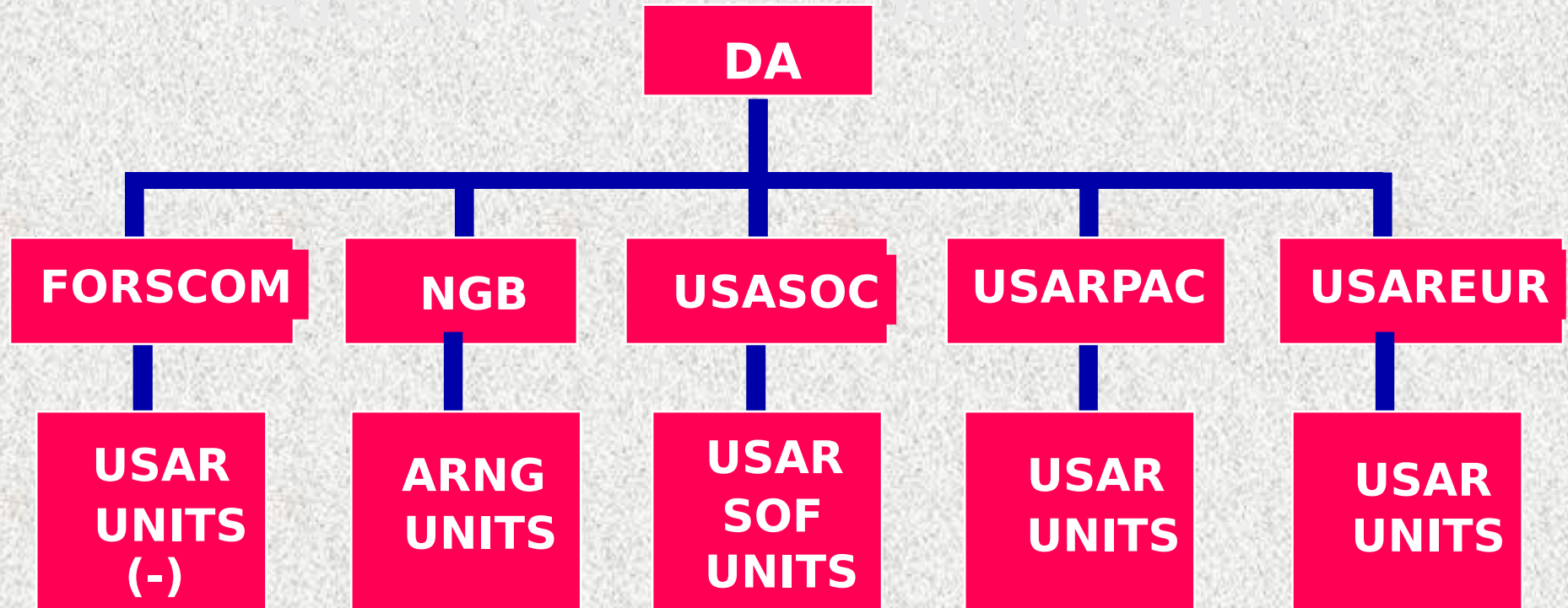
OKay, BUT WE ARE MOSTLY INTERESTED IN **UNIT**  
HOW ARE THEY **ALERTED AND MOBILIZED?**

**HOW DO WE ALERT AND MOBILIZE**  
**A FORCE DURING EMERGENCIES?**  
**GOOD QUESTION!**





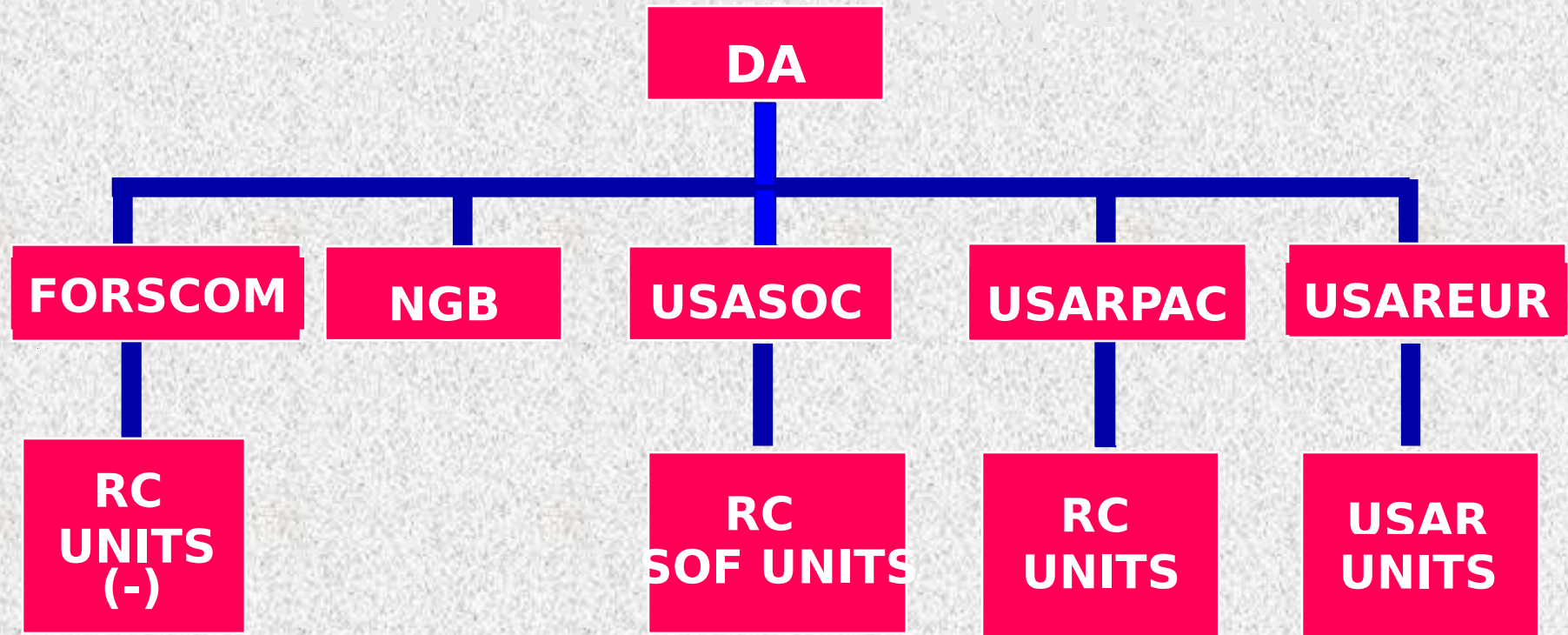
# ALERT ORDER SEQUENCE



## NOTE:

- **FORSCOM** → **USAR** → **AFFECTED USAR**
- **CONUSA AND OTHER MACOMs**: INFORMATION COPY
- **USASOC** → **AFFECTED USAR SOF UNITS IN CONUS, P**

# MOB ORDER SEQUENCE



## NOTE:

● FORSCOM



CONUSA



AFFECTED RC UNIT

● NGB, USARC, MACOMs: INFORMATION COPY

● USASOC



AFFECTED SOF UNITS IN CONUS, PR, VI

# MOBILIZATION AUTHORITY, POLICY, AND PROCEDURES



## STRATEGIC DEPLOYMENT PLANNING COURSE

